



*Southeast Alabama Economic Development District
Comprehensive Economic Development Strategy*

Five Year Plan 2012-2017



**Submitted To
Economic Development Administration
By
Southeast Alabama Regional Planning
and Development Commission
October 2012**

Serving the following Counties in Southeast Alabama: Barbour,
Coffee, Covington, Dale, Geneva, Henry and Houston

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The Comprehensive Economic Development Strategy Overview

This is the five year update of the Comprehensive Economic Development Strategy (CEDS) for the Southeast Alabama Regional Planning and Development Commission (SEARPDC) prepared in accordance with U.S. Economic Development Administration guidelines. EDA's mission, investment policy, and expectations regarding the CEDS document, planning process and implementation are outlined below.

The Economic Development Administration (EDA)

Mission

The mission of EDA is to lead the federal economic development agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy.

Investment Policy Guidelines

The U.S. Economic Development Administration's investment policy is designed to establish a foundation for sustainable job growth and the building of durable regional economies throughout the United States. This foundation builds upon two key economic drivers -*innovation and regional collaboration*. Innovation is key to global competitiveness, new and better jobs, a resilient economy, and the attainment of national economic goals. Regional collaboration is essential for economic recovery because regions are the centers of competition in the new global economy and those that work together to leverage resources and use their strengths to overcome weaknesses will fare better than those that do not. EDA encourages its partners around the country to develop initiatives that advance new ideas and creative approaches to address rapidly evolving economic conditions.

Within the parameters of a competitive grant process, all projects are evaluated to determine if they advance global competitiveness, create jobs, leverage public and private resources, can demonstrate *readiness and ability to use funds quickly and effectively*, and link to specific and measureable outcomes. To facilitate evaluation, EDA has established the following investment priorities:

Collaborative Regional Innovation

Initiatives that support the development and growth of innovation clusters based on existing regional competitive strengths. Initiatives must engage stakeholders; facilitate collaboration among urban, suburban, and rural (including tribal) areas; provide stability for economic development through long-term intergovernmental and public/private collaboration; and support the growth of existing and emerging industries.

Public/Private Partnerships

Investments that use both public- and private-sector resources and leverage complementary investments by other government/public entities and/or nonprofits.

National Strategic Priorities

Initiatives that encourage job growth and business expansion related to advanced manufacturing; information technology (e.g., broadband, smart grid) infrastructure; communities severely impacted by automotive industry restructuring; urban waters; natural disaster mitigation and resiliency; access to capital for small, medium-sized, and ethnically diverse enterprises; and innovations in science and health care.

Global Competitiveness

Initiatives that support high-growth businesses and innovation-based entrepreneurs to expand and compete in global markets, especially investments that expand U.S. exports, encourage foreign direct investment, and promote the repatriation of jobs back to the U.S.

Environmentally-Sustainable Development

Investments that promote job creation and economic prosperity through projects that enhance environmental quality and develop and implement green products, processes, places, and buildings as part of the green economy. This includes support for energy-efficient green technologies.

Economically Distressed and Underserved Communities

Investments that strengthen diverse communities that have suffered disproportionate economic job losses and/or are rebuilding to become more competitive in the global economy.

As a district, SEARP&DC is required to prepare a Comprehensive Economic Development Strategy (CEDS) every five years. The CEDS is a document and a process of analysis, planning, and taking action to generate new economic development activity and improve community infrastructure and services. The purpose of the CEDS is to establish a process that will help create jobs, attract public and private investments, promote a more stable and diversified economy, and improve living conditions in the region. Having this plan in place allows for better coordination among individuals, organizations, local governments and private industries concerned with economic development. This strategy is based upon a set of specific goals and objectives designed to address various economic challenges of the region, prepared through the local planning process. The regional strategy was developed with broad-based and diverse community participation that addresses the economic problems and potential for the area.

The CEDS Planning Process

The development of the five-year CEDS was a multi-faceted process, involving input from community, businesses, government, human and health services, and the financial sector, compiled in an effort to identify the region's priorities and overseeing implementation of the plan.

The CEDS document consists of the following:

1. *CEDS Planning Process: A description of the Planning Process*

2. *CEDDS Regional Analysis:* An analysis of the regional economy based on data gathered from various sources
3. *CEDDS Vision:* An representation of the region's economic desires
4. *CEDDS Action Plan:* A list of the region's priorities over the next five years
5. *CEDDS Implementation and Performance Measures:* An outline of SEARPDC's implementation plan and performance measures towards meeting the CEDDS overall goals.

The CEDDS Annual Report discusses the progress on implementation of the CEDDS, which includes a review of the performance measures stated in the five-year CEDDS plan. The CEDDS Annual Report also allows for the opportunity to review the strategic projects, programs and activities with the CEDDS committee, which includes updating vital and suggested project lists.

Executive Summary

The Southeast Alabama Regional Planning and Development Commission (SEARP&DC) was created in June 1969 and is located in the extreme Southeast corner of Alabama. Elected officials and civic leaders initiated action to join several counties together in a common cause to promote and improve the economic status of all citizens residing in the six-county area. The counties consisted of Barbour, Coffee, Dale, Geneva, Henry and Houston, and the initial byline of the organization was “Planning Today to Preclude Problems of Tomorrow”.

The organization was originally known as the Southeast Alabama Economic Development District. The name was changed to the Southeast Alabama Regional Planning and Development Commission with the addition of Covington County in 1971. The commission now consists of a seven county area and is dedicated to the theme of “Progress through Planning”.

The Southeast Alabama Regional Planning and Development Commission is a designated Economic Development District. Economic Development Districts are designated by EDA to create and retain full-time permanent jobs and increase income for the unemployed and underemployed in areas of economic distress. The following five-year update was a collaboration of over 40 people who participated in the development of this strategy.

Summary by Chapter

CEDS Planning Process: Chapter 1 describes the planning process used to develop the CEDS. The Southeast Alabama Regional Planning and Development Commission (SEARP&DC) leads the CEDS process and adopts the plan on behalf of the region. SEARP&DC includes 7 counties and 57 towns/cities in the southeast corner of Alabama. The SEARP&DC Board of Directors together with local mayors, county commission chairpersons and economic development corporations act as the CEDS Strategy Committee.

The role of the CEDS Committee is to provide the SEARP&DC District with a Comprehensive Economic Development Strategy and project priorities. The CEDS process is driven by the CEDS Committee and involves setting goals, examining options to reach them, and the selection of courses of action. It is a continuous process designed to guide the economic growth of the District.

The purpose of the CEDS Planning Process is to think and organize the activities required to achieve a desired goal. Planning involves the creation and maintenance of a plan. The planning process also includes forecasting or predicting what the future will look like. The development of the goals, strategies, and task lists was undertaken by the CEDS Committee to achieve the objectives of the CEDS.

Finally, there was a 30-day public comment period. The public had the opportunity to comment on the planning process as well as the priority projects. The draft report was posted on SEARPDC’s website, www.searfdc.org. There were no public comments received. The completed CEDS document was presented to the SEARPDC Board of Directors and adopted.

CEDS Regional Analysis: Chapter 2 draws attention to trends that make the Southeast Alabama Regional Planning and Development Commission Economic Development District unique. The regional analysis consists of sets of methods that allow us to measure the dimensions and dynamics of the SEARP&DC population. Demographic analysis estimates are often considered a reliable standard for judging the accuracy of the census information gathered at any time. In the labor force, demographic analysis is used to estimate sizes and flows of populations of workers. Demographic analysis is used in a wide variety of contexts.

CEDS Vision: Chapter 3 outlines what the region hopes to accomplish in the long-term; it includes the economic development vision and goals. The vision statement communicates both the purpose and values of the region. The regional economic development goals are the foundation of the CEDS. The CEDS Committee developed 10 goals.

CEDS Action Plan: Chapter 4 is the economic development strategy for the Southeast Alabama Regional Planning and Development Commission Economic Development District over the next five years. The regional priority projects are the main component of this chapter. Each regional priority project includes the project description, project location, duration, estimated cost and potential funding source. Local governments and economic developers were responsible for developing the priority projects in their respective communities.

CEDS Implementation and Performance Measures: Chapter 5 outlines the plan for implementation and for the annual evaluation on specific projects listed and the CEDS as a whole. Quantitative and qualitative measures have been identified for the projects.

In summary, as you will read the Southeast Alabama Regional Planning and Development Commission region faces many of the same problems found in other rural areas including, loss of manufacturing jobs, lack of infrastructure, impacts of service industry jobs that do not pay living wages, a culture that is reliant on grant assistance in solving local problems, increasing operating costs for businesses and an aging workforce.

However, the SEARP&DC region has a lot to offer including a well-maintained state road network, numerous natural resources, effective training and education alignments. The level of leadership is a strength to the region and essential to creating a more economically independent region. The region has a foundation of assistance organizations that facilitate the growth and retention of local businesses and both communication and coordination are increasing. Coordination of their efforts will insure that the greatest possible progress is made toward shared and complimentary goals. The process of formulating the CEDS, and then using it as a resource into the future, will aid that coordination.

CHAPTER 1 CEDs PLANNING PROCESS

The Southeast Alabama Region

The Southeast Alabama Regional Planning and Development Commission was created by Legislative Act 1126 in 1969 and is one of twelve regional councils in the state of Alabama. That act, with subsequent amendments, has provided the statutory authority for the operation of the regional councils in Alabama since that time. Much of the impetus for the creation of regional planning organizations in Alabama came from the passage of the Public Works and Economic Development Act of 1965 which provided for the establishment of Economic Development Districts (EDDs). Administrative funding was provided through the Economic Development Administration (EDA) for operation of districts tasked with responsibilities for strategic policy development to address economic development and quality of life issues on a multi-jurisdictional basis.

The Southeast Alabama Regional Planning and Development Commission consists of 7 counties and 57 towns/cities. The 7 counties include:

Barbour	Geneva
Coffee	Henry
Covington	Houston
Dale	

SEARP&DC completed its most recent five-year update of the Comprehensive Economic Development Strategy (CEDs) in August 2007. The CEDs was approved by the EDA. In addition, annual updates have been submitted to the EDA.

The CEDs Planning Structure

The SEARP&DC is the regional planning agency for the southeast Alabama region. The SEARP&DC is governed by a 42- member board representing all of the seven counties in the region. The Commission is supported by a staff of full and part-time employees in the areas of Economic Development, Community Development, Transportation, Senior Employment, Head Start and Accounting/Administration.

The Southeast Alabama Regional Planning and Development Commission provides staff support to the CEDs Committee. The Economic Development Director is the CEDs Project Manager. The SEARP&DC staff is responsible for but not limited to the following:

- ✓ Arrange and Facilitate the CEDs Committee meetings
- ✓ Provide various demographic data to assist in analysis, including employment, unemployment, population, housing, building permits and income statistics

Southeast Alabama Regional Planning and
Development Commission

Board of Directors

25 Elected Officials
13 Business Executives
1 Chamber of Commerce Representative
3 Education Representatives
12 Minorities

CEDs Staff

Executive Director
Economic Development Director
Economic Development Specialist II
Community Development Director
Planner
CD/ED Secretary

- ✓ Gather data and record input from members and prepare meeting minutes
- ✓ Guidance and support in the development of goals and objectives
- ✓ Final organization and preparation of the CEDs
- ✓ Submit final document to CEDs Committee Members for approval

The SEARP&DC CEDs staff consists of the Executive Director, Economic Development Director, Economic Development Specialist, Community Development Director, Planner and Community Development/Economic Development Secretary. Two staff members are graduates of the University of Oklahoma Economic Development Institute course. Three staff members have completed the National Development Council Certified Economic Development Finance Professional training courses. In addition, one staff member attended the Intensive Economic Development Training Course at Auburn University. SEARP&DC continues to expand and diversify by encouraging staff to further professional development training.

CEDs Strategy Committee

The CEDs Committee for the Southeast Alabama Regional Planning and Development Commission District consists of forty-two members representing the public and private sectors. The Committee includes representation from local governments, economic development organizations, chambers of commerce, financial institutions, real estate companies, community colleges, vocational-technical schools, farming associations and local private businesses. The Committee represents all stakeholders as required by the CEDs process to make certain that viewpoints of the entire district have been considered and that local skills and resources have been utilized.

The role of the CEDs Committee is to provide the SEARP&DC District with a Comprehensive Economic Development Strategy and project priorities. The CEDs process is driven by the CEDs Committee and involves setting goals, examining options to reach them, and the selection of courses of action. It is a continuous process designed to guide the economic growth of the District.

The mission of the CEDs Strategic Committee is to emphasize regional cooperation and collaboration, support existing business, encourage development of new technologies and promote the regional workforce.

Community and Private Partnerships

There have been many efforts in recent years to enhance the relationship between the public and private sector in the Southeast Alabama region. The private sector has become much more involved in the community and the CEDs.

Southeast Alabama Council for Economic Development (SEACED)

The Southeast Alabama Council for Economic Development was formed in 1994 by regional economic developers. This group has evolved into over 70 members made up of public and private sector organizations. Many of these members are involved in the CEDs process and in assisting with the implementation by fostering job creation through business recruitment.

Wiregrass Incubator Alliance

In 2007, SEACED applied for and received a USDA/Rural Development grant to create the Wiregrass Incubator Alliance. The Wiregrass Incubator Alliance is comprised of regional Incubator Managers. Grant funds have been used to purchase marketing supplies including banners, brochures, pens, and trade show booths. The Wiregrass Incubator Alliance joined the National Business Incubator Association (NBIA). The Alliance has conducted several seminars including a Home-based Business Seminar and a Government Contracting Seminar. In addition, the Wiregrass Incubator Alliance hosted a forum featuring internationally-recognized and small business expert speaker Jon Schallert.

Envision

Envision began in 2005 when a nationally recognized development firm was hired by the Wiregrass Foundation to coordinate a two-phase process for the Dothan region. The first phase included a quantitative and qualitative analysis of the Dothan area. The second phase focused on the Dothan area's full spectrum of economic development capacity, competitiveness and future priorities. During this process a Steering Committee was selected from both public and private sectors to provide broad representation of businesses, economic development groups, higher education institutions, community development groups, minority leadership, and governmental entities. During this CEDs process, the CEDs Committee has been able to incorporate many of the findings and suggestions from Envision into goals for the southeast Alabama region.

The Wiregrass Foundation

This is a private foundation that promotes philanthropy and a spirit of giving in the region. The mission of the Wiregrass Foundation is to energize the spirit and potential of our local community through charitable investments that will have significant, measurable impact on our health, education and quality of life. The Wiregrass Foundation has provided grant funds to the SEARP&DC Dothan/Houston County Microloan program, as well as SEACED, to fund the development of a regional economic development marketing plan.

Alabama Forestry Commission

The SEARP&DC and the Alabama Forestry Commission formed a regional partnership to conduct a joint workshop to discuss issues concerning development around the wild-land urban interface. Items discussed included growth, conservation and environmental issues. Local elected officials, public safety officials, foresters and planners attended the workshop.

Southeast Alabama Rural Planning Organization (RPO)

The RPO is a consultation process that emphasizes communication and transmittal of information between ALDOT and rural areas of the state for rural transportation planning. The last federal transportation bill, SAFETEA-LU, has provisions for states to allow consultation for rural transportation planning outside of urbanized areas.

Alabama Economic Development Alliance

In July 2011, Governor Robert Bentley created the Alabama Economic Development Alliance. The purpose is to bring various agencies/organizations together that are currently involved in economic development activities in the state. The Alliance will be responsible for developing a Strategic Economic Development Plan for the state. The plan will ensure a well-balanced, comprehensive, aggressive and progressive economic development program for the state over the next five years in order to make Alabama the most competitive it can be from an economic development perspective. Input from a broad cross-section of stakeholders will be a key component of developing this plan. The Alliance will be hosting a series of visioning sessions in locations across the state. The SEARP&DC ED Staff will be participating in these visioning sessions for southeast Alabama.

CHAPTER 2 CEDS REGIONAL ANALYSIS

The Southeast Alabama Regional Planning and Development Commission Region consists of the seven most southeastern counties of Alabama. The counties are Barbour, Coffee, Covington, Dale, Geneva, Henry, and Houston. These counties include fifty-seven towns or cities. The land area of the SEARP&DC Region is 3,117,740 acres and is predominately rural.

People and Income

The population of the SEARP&DC Region is 311,060. Below is a table that shows the population of the seven counties and the fifty-seven towns or cities in the SEARP&DC Region.

<i>Barbour County</i>			
JURISDICTION	2000	2010	% CHANGE 00-10
<i>BARBOUR COUNTY</i>	29,038	27,457	-5.4%
<i>BAKER HILL</i>	329	279	-15.2%
<i>BLUE SPRINGS</i>	121	96	-20.7%
<i>CLAYTON</i>	1,475	3,008	103.9%
<i>CLIO</i>	2,206	1,399	-36.6%
<i>EUFAULA</i>	13,908	13,137	-5.5%
<i>LOUISVILLE</i>	612	519	-15.2%

<i>Coffee County</i>			
JURISDICTION	2000	2010	% CHANGE 00-10
<i>COFFEE COUNTY</i>	43,615	49,948	14.5%
<i>ELBA</i>	4,185	3,940	-5.9%
<i>ENTERPRISE</i>	21,178	26,562	25.4%
<i>KINSTON</i>	602	540	-10.3%
<i>NEW BROCKTON</i>	1,250	1,146	-8.3%

<i>Covington County</i>			
JURISDICTION	2000	2010	% CHANGE 00-10
<i>COVINGTON COUNTY</i>	37,631	37,765	0.4%
<i>ANDALUSIA</i>	8,794	9,015	2.5%
<i>BABBIE</i>	627	603	-3.8%
<i>CAROLINA</i>	248	297	19.8%
<i>FLORALA</i>	1,964	1,980	0.8%
<i>GANTT</i>	241	222	-7.9%
<i>HEATH</i>	249	254	2.0%
<i>HORN HILL</i>	235	228	-3.0%
<i>LIBERTYVILLE</i>	106	117	10.4%
<i>LOCKHART</i>	548	516	-5.8%
<i>ONYCHA</i>	208	184	-11.5%

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

OPP	6,607	6,659	0.8%
RED LEVEL	556	487	-12.4%
RIVER FALLS	616	526	-14.6%
SANFORD	269	241	-10.4%

Dale County			
JURISDICTION	2000	2010	% CHANGE 00-10
DALE COUNTY	49,129	50,251	2.3%
ARITON	772	764	-1.0%
CLAYHATCHEE	501	589	17.6%
DALEVILLE	4,653	5,295	13.8%
GRIMES	459	558	21.6%
LEVEL PLAINS	1,544	2,085	35.0%
MIDLAND CITY	1,703	2,344	37.6%
NAPIER FIELD	404	354	-12.4%
NEWTON	1,708	1,511	-11.5%
OZARK	15,119	14,907	-1.4%
PINCKARD	667	647	-3.0%

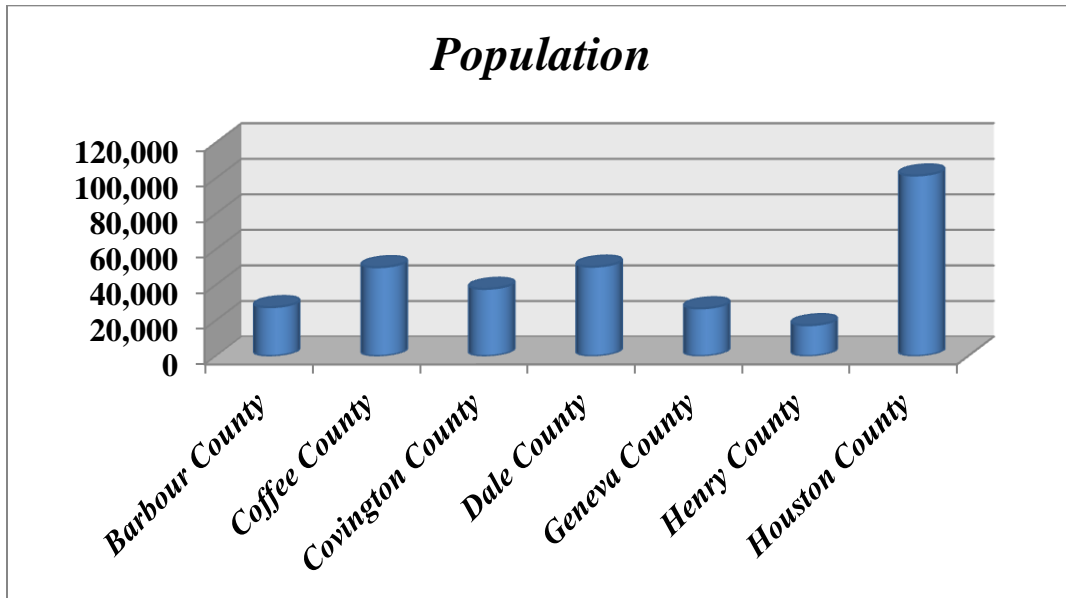
Geneva County			
JURISDICTION	2000	2010	% CHANGE 00-10
GENEVA COUNTY	25,764	26,790	4.0%
BLACK	202	207	2.5%
COFFEE SPRINGS	251	228	-10.1%
GENEVA	4,388	4,452	1.5%
HARTFORD	2,369	2,624	10.8%
MALVERN	1,215	1,448	19.2%
SAMSON	2,071	1,940	-6.3%
SLOCOMB	2,052	1,980	-3.5%

Henry County			
JURISDICTION	2000	2010	% CHANGE 00-10
HENRY COUNTY	16,310	17,302	6.1%
ABBEVILLE	2,987	2,688	-10.0%
HALEBURG	108	103	-4.6%
HEADLAND	3,523	4,510	28.0%
NEWVILLE	553	539	-2.5%

Houston County			
JURISDICTION	2000	2010	% CHANGE 00-10
HOUSTON COUNTY	88,787	101,547	14.4%
ASHFORD	1,853	2,148	15.9%
AVON	466	543	16.5%

<i>COLUMBIA</i>	804	740	-8.0%
<i>COTTONWOOD</i>	1,170	1,289	10.2%
<i>COWARTS</i>	1,546	1,871	21.0%
<i>DOTHAN</i>	57,737	65,496	13.4%
<i>GORDON</i>	408	332	-18.6%
<i>KINSEY</i>	1,796	2,198	22.4%
<i>MADRID</i>	303	350	15.5%
<i>REHOBETH</i>	993	1,297	30.6%
<i>TAYLOR</i>	1,898	2,375	25.1%
<i>WEBB</i>	1,298	1,430	10.2%

As seen in the above tables, the counties with growth in population in the last ten years were Coffee, Covington, Dale, Geneva, Henry, and Houston Counties. Barbour County was the only county in the SEARP&DC Region to have negative growth in population in the last ten years. The Region experienced growth of 7.2%, which is lower than the percentage of population growth of both Alabama (7.5%) and the United States (9.7%). To see a comparison, the below graph of the population of the Region's counties was created.



The total number of households in the SEARP&DC Region is 124,148. The number of households for each county in the region is as follows: Barbour County – 9,820; Coffee County – 19,849; Covington County – 15,531; Dale County – 20,065; Geneva County – 10,920; Henry County – 6,994; and Houston County – 40,969.

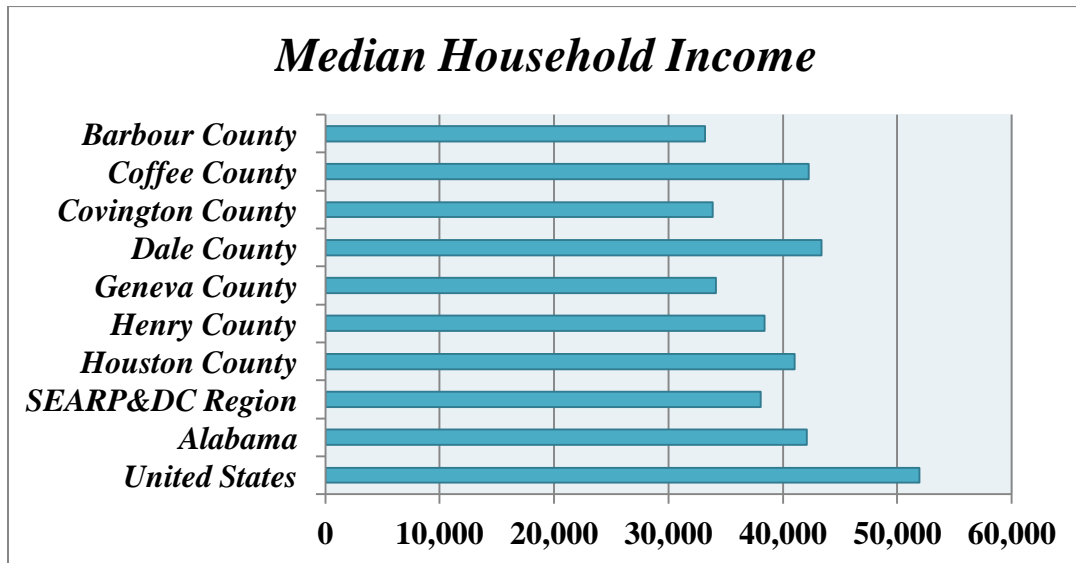
Per Capita Income is the average income or income per person and is a measure of mean income within an economic aggregate, such as a county or city. Per Capita Income is often used as a measure of wealth of the population of an area in comparison to other areas. The following table

shows the per capita income for the SEARP&DC Region’s counties, Alabama, and the United States.

<i>Per Capita Income</i>	
<i>Barbour County</i>	\$15,875
<i>Coffee County</i>	\$22,797
<i>Covington County</i>	\$19,822
<i>Dale County</i>	\$21,722
<i>Geneva County</i>	\$18,351
<i>Henry County</i>	\$19,716
<i>Houston County</i>	\$22,725
<i>SEARP&DC Region</i>	\$20,144
<i>Alabama</i>	\$22,984
<i>United States</i>	\$27,334

All the counties in the SEARP&DC Region have a per capita income lower than that of Alabama and the United States.

The SEARP&DC Region’s median household income is \$38,031, which is lower than that of Alabama and the United States. This was calculated by averaging the seven counties’ median household income. However, Coffee County, Dale County, and Houston County all have median household incomes higher than Alabama. The graph below shows the comparison.



The Poverty Rate is the percentage of people who are below poverty. Poverty is the state of privation or lack of usual or socially acceptable amount of money or material possessions. The United States Poverty Rate has increased from 11.3% in 2000 to 15.3% in 2010 (35.4% increase). Alabama Poverty Rate has increased from 14.6% in 2000 to 18.9% in 2010 (29.5% increase). As seen in the following table, the only county's poverty rate that has increased more than the Alabama poverty rate or United States poverty rate over the last ten years is Coffee County (39.6%). All other counties' poverty rates in the SEARP&DC Region have increased by a lower percentage over the last ten years than Alabama (29.5%) and the United States (35.4%).

<i>Poverty Rate</i>	<i>2000</i>	<i>2010</i>	<i>% Increase</i>
<i>Barbour County</i>	22.2%	25.3%	14.0%
<i>Coffee County</i>	14.4%	20.1%	39.6%
<i>Covington County</i>	17.6%	20.9%	18.8%
<i>Dale County</i>	15.3%	17.8%	16.3%
<i>Geneva County</i>	18.4%	20.3%	10.3%
<i>Henry County</i>	16.3%	18.1%	11.0%
<i>Houston County</i>	15.0%	17.9%	11.0%
<i>SEARP&DC Region</i>	17.0%	20.1%	18.2%
<i>Alabama</i>	14.6%	18.9%	29.5%
<i>United States</i>	11.3%	15.3%	35.4%

The percentage of individuals 25 years old and older with a high school diploma or more in the SEARP&DC Region is 77.2%; which is lower than the Alabama percentage of 81.4% and the United States percentage of 85.0%. The following table gives the percentages for each.

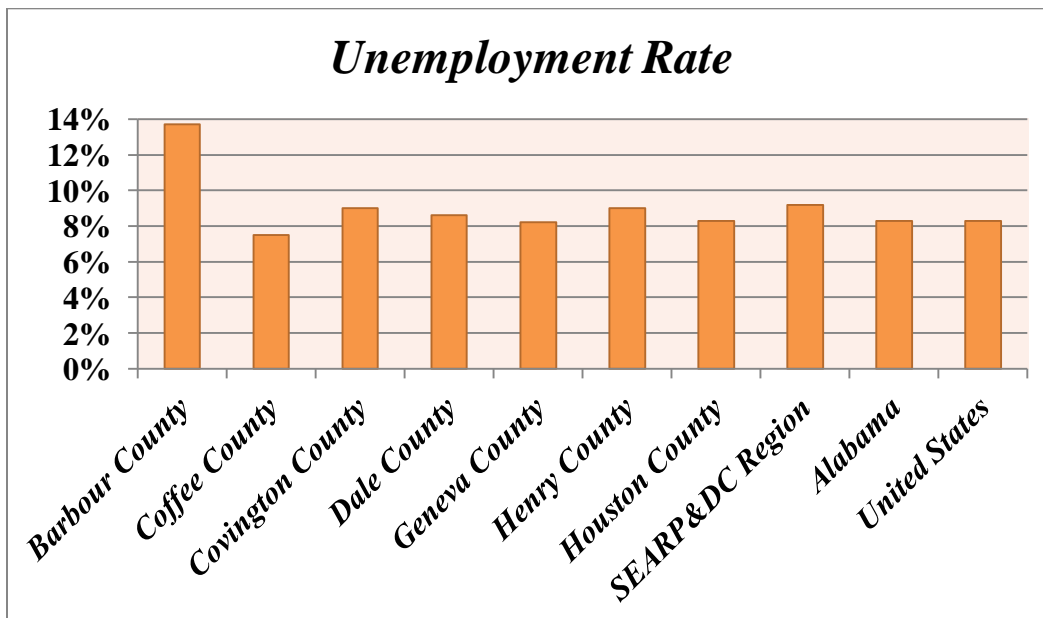
<i>Percentage of Individuals 25 years old and older with High School Diploma or More</i>	
<i>Barbour County</i>	71.9%
<i>Coffee County</i>	79.3%
<i>Covington County</i>	76.5%
<i>Dale County</i>	82.2%
<i>Geneva County</i>	72.3%
<i>Henry County</i>	76.1%
<i>Houston County</i>	81.9%
<i>SEARP&DC Region</i>	77.2%
<i>Alabama</i>	81.4%
<i>United States</i>	85.0%

Workforce

The SEARP&DC Region has a total civilian labor force available of 133,693. The SEARP&DC Region’s current average unemployment rate is 9.2%, which is higher than the unemployment rate of Alabama and the United States. The average yearly wage for the SEARP&DC Region is \$35,703. The top three industry sectors ranked by greatest employment for the SEARP&DC Region are Manufacturing, Retail Trade, and Health Care and Social Assistance. These three sectors employ 42,047 people in the SEARP&DC Region. Tables and charts below show the labor force; unemployment rate, average yearly wage, and top three sectors of each county located in the SEARP&DC Region.

	<i>Civilian Labor Force</i>	<i>Current Unemployment Rate</i>	<i>2012 Average Unemployment Rate</i>	<i>Unemployment Rate One Year Ago</i>
<i>Barbour County</i>	9,739	13.7%	11.6%	12.3%
<i>Coffee County</i>	21,671	7.5%	6.5%	7.5%
<i>Covington County</i>	17,093	9.0%	8.1%	9.5%
<i>Dale County</i>	20,564	8.6%	7.6%	9.2%
<i>Geneva County</i>	11,226	8.2%	7.4%	8.7%
<i>Henry County</i>	7,242	9.0%	7.8%	9.1%
<i>Houston County</i>	46,158	8.3%	7.3%	8.7%
<i>SEARP&DC Region</i>	133,693	9.2%	8.0%	9.3%

As seen from the previous table, the SEARP&DC Region’s average unemployment rate has decreased only by .1% in the last year; whereas, Alabama’s unemployment rate has decreased by .9% and the United States’ unemployment rate has decreased by .8% in the last year.



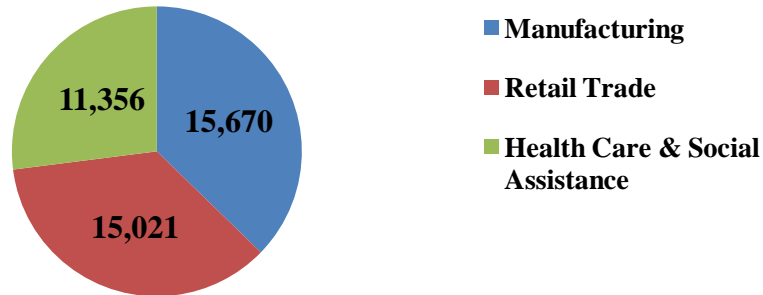
<i>Average Yearly Wage</i>	
<i>Barbour County</i>	\$32,796
<i>Coffee County</i>	\$31,116
<i>Covington County</i>	\$33,240
<i>Dale County</i>	\$52,128
<i>Geneva County</i>	\$30,636
<i>Henry County</i>	\$34,944
<i>Houston County</i>	\$35,064
<i>SEARP&DC Region</i>	\$35,703
<i>Alabama</i>	\$40,524
<i>United States</i>	\$48,922

As seen from the previous table, the average yearly wage of the SEARP&DC Region is lower than that of Alabama and the United States.

<i>Top 3 Industry Sectors Ranked by Greatest Employment</i>			
<i>Barbour County</i>	Manufacturing-3,313	Retail Trade-968	Health Care & Social Assistance-760
<i>Coffee County</i>	Manufacturing-2,797	Retail Trade-2,303	Health Care & Social Assistance-2,050
<i>Covington County</i>	Manufacturing-2,369	Health Care & Social Assistance-1,729	Retail Trade-1,650
<i>Dale County</i>	Manufacturing-6,089	Retail Trade-1,225	Accommodation & Food Services-1,133
<i>Geneva County</i>	Manufacturing-719	Retail Trade-685	Whole Sale Trade-320
<i>Henry County</i>	Health Care & Social Assistance-428	Manufacturing-383	Retail Trade-349
<i>Houston County</i>	Retail Trade-7,841	Health Care & Social Assistance-6,389	Accommodation & Food Services-7,625
<i>SEARP&DC Region</i>	Manufacturing-15,670	Retail Trade-15,021	Health Care & Social Assistance-11,356

Alabama's top three industry sectors are Wholesale Electronic Markets and Agents and Brokers; Utilities; and Paper Manufacturing, while the United States' top three industry sectors are Manufacturing, Extraction, and Transportation; Managerial, Professional, and Technical; and Sales and Office.

***Top 3 Industry Sectors Ranked by
Greatest Employment for SEARP&DC
Region***



Military Relations

Fort Rucker, the United States Army Aviation Center of Excellence, is located in southeastern Coffee and southwestern Dale counties. The main reservation encompasses 57,785 acres, while an additional 3,626 acres are owned outside of the main reservation (aviation facilities), and an additional 1,734 acres are leased. Since Fort Rucker is the training center for U.S. Army aviators, the entire SEARP&DC region is part of the “Local Flying Area” of 32,000 square miles (encompassing much of southern Alabama, southwestern Georgia, and northwestern Florida) in which flight operations occur. Fort Rucker is adjacent to the municipalities of Daleville, Enterprise, Level Plains, Newton, and Ozark. The base is occupied by the following military assignments, as well as several U.S. Army Reserve and National Guard units:

- ❖ 1st Aviation Brigade,
- ❖ 110th Aviation Brigade
- ❖ 128th Aviation Brigade
- ❖ 1st Battalion, 14th Aviation Regiment
- ❖ 223rd Aviation Regiment
- ❖ 1st Battalion, 212th Aviation Regiment
- ❖ 1st Battalion, 11th Aviation Regiment
- ❖ Warrant Officer Candidate School
- ❖ Warrant Officer Career College

The cantonment area is on the southern periphery of Fort Rucker. Much of the remaining reservation is undeveloped, with the exception of scattered aviation facilities. Fort Rucker is primarily forested, with plentiful water resources, including rivers, streams, lakes, and wetlands throughout the reservation. Fort Rucker has a substantial environmental compliance program, and is involved with the Southeast Regional Partnership for Planning and Sustainability (SERPPAS), which promotes regional conservation efforts by promoting sustainable operations, resource conservation, and compatible development around military properties.

Military training in the area to become Fort Rucker (then known as Camp Rucker) began early in World War II, when the U.S. Army trained several divisions on property that was purchased by the federal government in the 1930s. After World War II, the U.S. Army camp was vacated, but was reactivated temporarily during the Korean War, and permanently reopened as the Army Aviation School in 1954. Camp Rucker was changed to Fort Rucker in 1955. Army rotary-wing training was consolidated at Fort Rucker in 1973, and today Fort Rucker supports a daily population of over 20,000 people, in addition to almost 50,000 other military, dependent, and retiree populations within 40 miles of the base.

Fort Rucker is a significant economic engine for Southeast Alabama. Fort Rucker provides an economic impact of approximately \$1.2 billion annually. During the 2005 Base Realignment and Closure (BRAC) process, Fort Rucker was slated to receive the Aviation Logistics School (and over 2,000 jobs) from Fort Eustis, but the recommendation was reversed and the Army Aviation Technical Test Center was moved to Redstone Arsenal causing Fort Rucker to lose approximately 350 highly technical positions. Support organizations, including Friends of Fort Rucker, and local communities are taking a highly proactive approach in preparation for future rounds of BRAC in order to demonstrate Fort Rucker's prime importance to the United States military, as well as the economic importance to the region.

Fort Rucker and adjacent regional communities prepared a Joint Land Use Study, completed in 2009, that was a cooperative land use planning exercise to provide guidance to Fort Rucker and local governments to implement objectives to increase future land use compatibility in the region and strengthen the relationship between the military and civilian communities. This study was spawned from increasing growth and development in communities surrounding Fort Rucker and its outlying aviation facilities that gave concern to incompatible development in areas that might restrict aviation training, jeopardizing Fort Rucker's mission in the future.

Susceptibility to Natural Disaster

Southeast Alabama's location provides exposure to several natural hazards. The three natural hazards that are commonly regarded as most significant include flooding, hurricanes, and tornadoes. Other natural hazards that potentially affect the region, at least minimally, include dam failures, drought and extreme heat, earthquakes, landslides, wildfires, and winter storms. More explanation of the primary regional hazards are below.

Flooding

Flooding is the most widespread hazard that occurs in the Southeast Alabama region, causing substantial property and public infrastructure damage. Flash flooding primarily occurs due to sustained rainfall events (sometimes tropical-related) that overwhelms drainage capacity and can affect the area substantially, potentially affecting most households in the region. The Choctawhatchee and Pea rivers, in central areas of the region, are susceptible to riverine flooding and have heavily inundated and damaged the Elba and Geneva areas multiple times. Though historically Elba and Geneva have been the regional communities most affected by flooding, other areas along rivers and streams also have some susceptibility to riverine flooding. Riverine flooding can be forecasted over a few days, but flash flooding is normally a quick onset hazard

with little warning. Flooding can occur any time of year, but sustained rainfall events are more prevalent in winter and spring, and tropical systems affect the region during the summer.

Hurricanes

Portions of the southern periphery of Southeast Alabama are only 50 miles from the Gulf of Mexico, which makes the region susceptible to hurricanes. Flooding from torrential rains may affect extensive areas and is the primary threat to the region, while impacts from high winds and weak tornadoes that occur from hurricanes also normally occur. In the past 20 years, approximately ten (10) hurricanes or tropical storms have impacted the region. Normally there are a few days of warnings before a hurricane impacts Southeast Alabama, allowing for preparations.

Tornadoes

The entire Southeast Alabama region is susceptible to tornadoes. The most likely period for tornadoes are during the spring months from March through May, with a secondary peak of activity in November, but tornadoes have occurred in every month. Tornadoes are the most frequent major hazard in the region. Tornadoes are possibly more destructive than hurricanes, but their impacts are far more localized.

Regional Vulnerability

The following table assesses the region’s vulnerability based on the geographic breadth of the hazard’s impact, the probability of being affected by the hazard, and the magnitude of the damage likely to occur as a result. An explanation of the table is below.

Hazard Ranking for the Southeast Alabama Region				
Type	Location	Frequency	Magnitude	Total Rank (Max. Score = 10)
Dam Failure	1	1	2	4
Drought / Extreme Heat	3	2	2	7
Earthquake	3	1	1	5
Flooding	3	3	3	9
Hurricane	3	3	3	9
Landslide	1	1	1	3
Severe Thunderstorm	3	3	1	7
Tornado	3	3	3	9
Wildfire	2	2	3	7
Winter Storm	3	1	1	5

Location of Impact

- 1 = small (isolated)**
- 2 = medium (multiple areas)**
- 3 = large (widespread areas)**

Frequency of Occurrence

- 0 = none (no probable occurrence with damage)**
- 1 = low (possible major damage in a 100 year period)**
- 2 = medium (probable major damage in a 10-50 year period)**
- 3 = high (probable major damage in a 1-10 year period)**

Impact of Damage

1 = limited (minor injuries; shutdown of critical facilities and services for less than one day; low property damage)

2 = significant (moderate injuries; shutdown of critical facilities for up to one week; severe property damage)

3 = critical (major injuries; shutdown of critical facilities for weeks; severe property damage)

4 = catastrophic (casualties; complete shutdown of facilities for months; total property damage)

All counties in the Southeast Alabama region have FEMA-approved and adopted hazard mitigation plans that provide a risk assessment, vulnerability overview, and mitigation goals and strategies for all jurisdictions.

CHAPTER 3 CEDS VISION

VISION STATEMENT FOR THE SOUTHEAST ALABAMA REGION

The Southeast Alabama Regional Planning and Development Commission envisions a regional comprehensive economic development strategy that emphasizes regional cooperation and collaboration, supports existing businesses, encourages development of new technologies, and promotes the regional workforce. This will be accomplished by strengthening local community capacity for planning and management resulting in greater opportunities for meaningful employment and improved quality of life.

Economic development generally refers to the sustained, concerted actions of policymakers and communities that promote the standard of living and economic health of a specific area. Economic development can also be referred to as the quantitative and qualitative changes in the economy. Such actions can involve multiple areas including development of human capital, critical infrastructure, regional competitiveness, environmental sustainability, social inclusion, health, safety, literacy, and other initiatives.

Economic Development Goals

- Goal 1: Provide adequate capital facilities and infrastructure that meet community and regional needs, expand community access to services and improve reliability and quality of services.
- Goal 2: Retain businesses and industry and encourage expansion.
- Goal 3: Promote a balanced regional economy with a broad business, industry, and employment mix capable of supporting quality employment opportunities, including high wage high skill jobs.
- Goal 4: Improve the district's highway infrastructure.
- Goal 5: Improve educational facilities and programs for K-12, community colleges, universities and workforce developments.
- Goal 6: Coordinate secondary and technical training curriculums with the needs of business and industry.
- Goal 7: Enhance public and private partnerships in determining and executing economic development policies and projects.

- Goal 8: Protect and promote the diversification of the region's agricultural economy.
- Goal 9: Work to improve commercial air transportation.
- Goal 10: Develop ways to retrain and requalify retirees and market these opportunities to retirees. Training and retraining are directly linked to retaining older workers and productivity.

CHAPTER 4 CEDS ACTION PLAN

The CEDS Action Plan centers on regional priorities. The first section focuses on ten regional goals and strategies that will serve as a roadmap to coordinate regional resources to achieve the greatest impact. The next section outlines priority projects by County. The projects listed relate to one of the eight development categories including Community Facilities, Transportation, Industrial Development, Natural Resources and Conservation, Education and Workforce Training, Human Resources, Housing, and Recreation and Culture.

Goal 1: Provide adequate capital facilities and infrastructure that meet community and regional needs, expand community access to services and improve reliability and quality of services.

Strategy:

- Encourage local governments to proactively plan and provide for critical public facilities, such as water, storm water, and sanitary sewers, and infrastructure to meet the needs of existing population and future growth.
- Work with local governments to develop and maintain adequate infrastructure to support attractive development and future employment opportunities.
- Work with local governments to develop and maintain a Capital Facilities Plans in order to identify and prioritize capital improvement and maintenance project needs.
- Identify sources of funding to implement the capital facilities and infrastructure improvements.
- Pursue funding opportunities to provide emergency preparedness training opportunities to rural firefighters, paramedics and first responders.

Goal 2: Retain businesses and industry and encourage expansion.

Strategy:

- Survey existing businesses and industries to determine expansion plans and projected employment and training needs.
- Assess the region's resources, advantages and limitations as a guide to determine appropriate opportunities for new and existing businesses.
- Continue to market assistance programs for new and existing business.

- Identify local, state, federal and private funding sources available for business expansion/retention programs in the region.
- Promote use of local, state and federal financing tools to assist in attraction of potential employers and expansion of existing business.
- Educate and encourage local governments to actively work to attract new or expanding business that complement existing business.
- Promote entrepreneurship and small business start-up by providing technical and information resources.

Goal 3: Promote a balanced regional economy with a broad business, industry, and employment mix capable of supporting quality employment opportunities, including high wage high skill jobs.

Strategy:

- Develop and sustain strategies to promote the establishment of new target industries and quality jobs.
- Focus recruitment, expansion and retention efforts on growing value-added industries that pay at or above the national average wage, with special attention on targeted industry clusters.
- Support workforce development programs and technical education programs aimed at improving the skill level of the labor pool.

Goal 4: Improve the district's highway infrastructure.

Strategy:

- Prioritize plans for:
 - I-10 Connector
 - Four-laning Highway 167 (north to south)
 - Four-laning Highway 52 (east to west)
 - Completing work on Highway 84 to provide an east to west corridor
- Work with local governments to develop traffic management plans.
- Utilize Rural Transportation Planning for smart growth.
- Identify funding sources for implementing a transportation plan.

Goal 5: Improve educational facilities and programs for K-12, community colleges, universities and workforce development.

Strategy:

- Equip all educational facilities with technology necessary to enhance basic competitive skills.
- Identify funding sources that assist in the improvement of educational facilities and the development of educational programs.
- Encourage local governments to communicate with educational institutions to best determine needs and resources locally.
- Encourage private businesses to communicate with educational institutions to best determine needs and resources locally and not depend so heavily on government funding.

Goal 6: Coordinate secondary and technical training curriculums with the needs of business and industry.

Strategy:

- Through coordination with workforce development programs, monitor the educational resources to ensure the needs of the region's employers are met.
- Encourage effective input from employers on course and program development.
- Develop a "one-stop" point of contact for colleges/universities. Make the availability of training opportunities more user friendly.
- Business and industries, educational institutions as well as local and state agencies should coordinate programs and efforts to provide a workforce with the necessary skills and training required of new and/or expanding industries in the region.
- Develop more training programs for businesses and create programs for better communication between businesses and educators to ensure that businesses' needs are met.
- Identify funding sources for secondary schools and universities that assist in providing skills training to supply new industries with qualified employees.

- Develop initiatives to raise awareness among the unemployed members of the workforce about the training opportunities that are available to them.

Goal 7: Enhance public and private partnerships in determining and executing economic development policies and projects.

Strategy:

- Improve regional awareness of economic development concepts and challenges.
- Encourage local governments to plan for industrial and commercial development.
- Strengthen, expand, and create new partnerships between organizations and individuals traditionally involved in economic development and those that do not typically work in economic development.
- Work with local economic developers to locate funding to finance and administer job training and other forms of assistance to businesses locating in the region.
- Encourage recruitment of industries most suited to the region's workforce.
- Support initiatives and programs that train, retrain and upgrade skills of the area's labor force such as School-to-Work programs and On-the-Job training programs.

Goal 8: Protect and promote the diversification of the region's agricultural economy.

Strategy:

- Consider developing alternative agriculture products to diversity the region's agricultural economy.
- Encourage local farmers to develop value added products.
- Promote the continued recognition of agriculture as a viable long-term and short-term land use activity.
- Recognize agribusiness as an economic asset to the region and a major sector of the region's economic base.
- Encourage local farmers to take advantage of available Conservation Reserve Programs (CRP), through which farmers can receive annual rental payments and cost-share assistance to establish long-term, resource conserving covers on eligible farmland.

- Explore the opportunities for branding local agricultural products and other marketing strategies.

Goal 9: Work to improve commercial air transportation.

Strategy:

- Recruitment of an additional air carrier for the Dothan Regional Airport.
- Work with Congressional delegation and local leaders to improve Dothan Regional Airport air service and provide more competitive fares for passengers.
- Ensure that Dothan Regional Airport continues to be effectively marketed to regional residents and businesses.
- Work to increase funding allowing general aviation airports to provide matching funds for federal grants.

Goal 10: Develop ways to retrain or requalify retirees and market these opportunities to retirees. Training and retraining are directly linked to retaining older workers and productivity.

Strategy:

- Work to improve real or perceived biases against the training of older workers, which must be removed if an aging workforce is to remain current in its knowledge and skills.
- Consult with local employers to most efficiently link their workforce needs with those of retirees and therefore, provide training programs aimed at improving those needed skills.
- Develop ways to market existing workforce development training programs to retirees through the local community colleges and universities.
- Continue to promote and enhance Senior World, a program offered through Troy University - Dothan Campus. Senior World provides learning opportunities for those over the age of 50.
- Utilize Career Centers in recruitment of retirees.
- Coordinate career fairs geared toward older adults.

STRATEGIC PROJECTS, PROGRAMS, AND ACTIVITIES

In June 2012, the SEARP&DC Staff asked community leaders to identify projects to include in the CEDs Action Plan. The projects listed relate to one of the eight development categories as well as CEDs Objectives discussed below. Some projects have obvious ties to economic development, for example: Community Facilities - water and sewer line extensions; Transportation - road improvements, transportation for people with disabilities; Industrial Development - industrial park/site acquisition and improvements; Natural Resources and Conservation - drainage and flood control projects; Education and Workforce Training - improvements to educational facilities and programs. However, projects that influence a community's quality of life also help attract businesses. Examples of these projects include: Community Facilities - building a new fire station, renovating the county courthouse; Transportation - building a bicycle trail, improving sidewalks; Natural Resources and Conservation - updating a comprehensive plan, conducting an environmental study, planting street trees; Human Services - new medical facilities or daycare establishments; Housing - low income housing assistance programs; Recreation and Culture - improvements to parks and libraries, recreation programs.

CF- Community Facilities

Objectives:

- Promote the improvement and expansion of community facilities.
- Promote the improvement and expansion of community water and sewer facilities in order for local governments to meet compliance with the Safe Water Act, the Water Quality Management Act and other related State regulations.
- Promote improvement and expansions of regional sanitary landfills and solid waste disposal.
- Promote the expansion and improvement of health care delivery services and facilities.
- Promote recycling among local governments.
- Assist local governments with compliance with the provisions of Section 504 of the Rehabilitation Act and the Americans with Disabilities Act.

Trans- Transportation

Objectives:

- Expand and improve highway and street systems.
- Improve rural and urban transportation routes to serve the needs of the regional community especially to promote economic development and industrial expansion.
- Expand public transportation systems in the region to provide service to the elderly and low-income persons.
- Encourage and support the expansion of regional airports.
- Promote the enhancement of existing roadways and transportation systems regionally.

- Support regional efforts to four-lane main transportation arteries in Southeast Alabama including the completion of U.S. Highway 431 from Barbour County; U.S. Highway 84 and State Highway 167.
- Support the development of a limited access highway connecting the region to Interstate 10 in the Florida Panhandle.

ID- Industrial Development

Objectives:

- Promote and encourage expansion of public infrastructure such as water, sewer, fiber, telecommunications, access roads, natural gas, rail, highways etc. in order to attract and retain the industrial base in the region.
- Promote and encourage local governments to seek federal and state grant assistance through various programs such as CDBG, EDA, Delta Regional Authority, USDA/Rural Development, FEMA and other sources to construct infrastructure facilities for industrial development and the creation and retention of jobs.
- Promote the availability of small business loan program resources through the regional planning commission to stimulate small business development and the creation of new jobs in the region.
- Work to develop and maintain working relationships with regional economic development professionals in order to effectively achieve desired results in industrial development. This includes the development of industrial sites throughout the region.
- Encourage the development of small businesses by providing technical assistance to local governments to access existing State of Alabama development grants such as the economic development infrastructure grant program through the Alabama Department of Economic and Community Affairs.
- Encourage the development of small businesses by providing technical assistance to local governments to access existing State of Alabama Community Development Block Grant loan programs such as the economic development float loan programs.
- Continue to promote and expand the existing economic development loan funds available through SEARPDC: EDA/Revolving Loan Fund; USDA/Rural Development microloan and Intermediary Relending Programs (IRP) to provide needed development gap financing capital to eligible qualified small business concerns that create and retain permanent jobs in the region.
- Promote and support the development of prepared industrial sites and parks in the region so as to provide available industrial sites for the location of new industries and expansion of existing industries. Seek development funding through various State and Federal programs such as CDBG, USDA, EDA, etc.
- Continue support for the Statewide Revolving Loan Fund program.
- Continue to pursue initiatives concerning regional exporting programs to assist regional businesses interested in exporting goods and services.
- Cooperate with regional economic development corporations, Chambers of Commerce and other interested parties to develop a regional marketing program. Continue

cooperative efforts with the Alabama Aviation Advantage initiative being developed to create an aviation identity for the South Alabama region.

- Support regional economic development groups and corporations through shared resources and technical assistance. Support any new economic development groups in the region through staff technical assistance.
- Promote and support the diversification of agri-business and the development of “value added” agricultural products.

NRC- Natural Resources/Conservation

Objectives:

- Promote improvement and expansions of regional sanitary landfills and solid waste disposal.
- Promote and provide technical assistance for establishment of recycling programs among local governments

EDU- Education/Workforce Training

Objectives:

- Support regional initiatives to improve the general educational systems.
- Promote and support regional planning and visioning initiatives to address fundamental inadequacies and problems associated with education programs.
- Support the development of adequate educational facilities and infrastructure in regional schools including advanced telecommunications facilities to support distance learning and high technology curriculums.
- Support the development of educational curriculums geared to the needs of business so as to promote a workforce trained with skills needed by businesses.
- Support the expansion of more adult based educational programs and “retraining” programs for displaced textile manufacturing workers who have been displaced by these jobs being moved offshore.

HUMAN- Human Services

Objectives:

- To provide and encourage adequate day care facilities and services.
- To provide and expand services for the aged.
- To promote the provision of adequate services to relieve physical and economic distress.
- To provide assistance in the area of compliance with the Americans with Disabilities (ADA).

HOUS- Housing

Objectives:

- To promote and support the preservation and improvement of the regional housing stock through housing rehabilitation programs.
- Provide comprehensive planning and technical assistance to local governments with regard to land use, code enforcement and zoning.
- Promote and encourage home ownership especially for low-moderate income persons. Explore program availability for assisting lower income persons with affordable housing ownership.
- Support regional public housing projects with technical assistance to access grant funding to promote safe and secure neighborhoods and to eliminate chronic problems such as drugs and crime.
- Encourage the development of housing for the elderly.

REC- Recreation/Culture

Objectives:

- Promote and support the expansion of recreational facilities in the region through technical assistance to local governments including the following grant programs: CDBG, Land and Water Conservation Fund (LWCF) and Recreational Trails Program.
- Ensure the developments of recreational facilities are accessible by all persons including those with physical handicaps and the disabled.
- Encourage that recreational facilities are diverse and afford a variety of activities that are of interest and use by the regional community.

The following pages contain categorized lists of identified projects submitted by local governments in the Southeast Alabama Economic Development District for the period 2012-2014. These projects are categorized in the development categories.

BARBOUR COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
Upgrade and repair of Mt. Andrew Community Sewer Lagoon	Barbour County	CF	2012-2014	\$750,000	CDBG/Local/Delta Regional Authority
Courthouse security systems	Barbour County	CF	2012-2014	Unknown	FEMA/Homeland Security/Local
Microfilm record keeping system	Barbour County	CF	2012-2014	\$15,000	ADECA/LEPA/Local
Energy Retrofits in County Buildings	Barbour County	CF	2012-2014	\$800,000	Energy Efficiency Block Grant/Local
Bridge Replacement Cody Kennedy Rd & Mary C. Smith Road	Barbour County	CF	2012-2014	\$592,885	ARRA Tiger Grant/Local
Individual Safe Shelters	Barbour County	CF	2012-2014	\$60,000	FEMA
White Oak Shores new fire station	Barbour County	CF	2012-2014	\$520,864	ARRA Firefighters Assistance Grant
Senior Center Renovations	Barbour County	CF	2012-2014	\$250,000	CDBG/Local
Safe Rooms for Homeowners	Barbour County	CF	2012-2014	\$60,000	FEMA/Local-Homeowners
Fire Truck	Barbour County	CF	2012-2014	\$260,640	CDBG/Local
Renovation of bldg into Interpretive Center	Clayton	CF	2012-2014	\$232,500	Energy Efficiency Block Grant
Renovation of school for training facility	Clio	CF	2012-2014	\$500,000	CDBG/USDA/Local
Upgrade Sewage Treatment Plant	Clio	CF	2012-2014	\$500,000	CDBG/Local
20 video cameras for police vehicles	Eufaula	CF	2012-2014	\$100,000	ADECA/LEPA/Local
13 handsets for TACT team	Eufaula	CF	2012-2014	\$14,000	ADECA/LEPA/Local
Renovation of Office Space-Police Department	Eufaula	CF	2012-2014	\$500,000	ADECA/LEPA/Local
Fire service upgrades	Eufaula	CF	2012-2014	\$2,400,000	CDBG/SRF/USDA/Local/ Ten Year Plan
Large meter replacement	Eufaula	CF	2012-2014	\$600,000	ADEM/Local
Mental health facilities building	Eufaula	CF	2012-2014	Unknown	Unknown
Microfilm record keeping system	Eufaula	CF	2012-2014	\$15,000	ADECA/LEPA/Local
Municipal sewer liftstation upgrades	Eufaula	CF	2012-2014	\$2,400,000	EDA/CDBG/Local/ADEM/Ten Year Plan
Municipal water well upgrades	Eufaula	CF	2012-2014	\$800,000	EDA/CDBG/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS)
2012 FIVE-YEAR PLAN

New reuse quality WWTP north end	Eufaula	CF	2012-2014	\$1,000,000	EDA/CDBG/SRF/USDA/ Local/Bond issue
New sewer collection systems	Eufaula	CF	2012-2014	\$7,000,000	SRF/USDA/EDA/Local/ Bond issues/Ten Yr Plan
Public works complex and building	Eufaula	CF	2012-2014	\$800,000	EDA/CDBG/Local
Sewer main rehabilitation	Eufaula	CF	2012-2014	\$500,000	CDBG/EDA/Local/ADEM
Wastewater treatment plant upgrade	Eufaula	CF	2012-2014	\$3,000,000	EDA/Delta Regional Authority/USDA/Private /Local
Water tank and fire hydrants on Gammage Rd.	Eufaula	CF	2012-2014	\$500,000	CDBG/EDA/Local
Water tank repairs/rehabilitation	Eufaula	CF	2012-2014	\$325,000	CDBG/EDA/Local/ADEM
City Hall-Council Chambers	Eufaula	CF	2012-2014	\$1,500,000	ISTEA/Local
Storm Drainage Improvements	Eufaula	CF	2012-2014	\$250,000	Delta Regional Authority
24-hour daycare facility	Eufaula/Barbour Co.	CF	2012-2014	\$125,000	Unknown
Municipal sewer line extensions	Louisville	CF	2012-2014	\$1,152,000	USDA/CDBG/Local
New municipal water supply well/improvements	Louisville	CF	2012-2014	\$1,600,000	CDBG/EDA/USDA/Local
Paving of rural dirt roads	Barbour County	TRAN	2012-2014	\$1,000,000	ALDOT/CDBG/Local
Sidewalk improvements	Clio	TRAN	2012-2014	\$150,000	ALDOT/Local
Transportation Center	Eufaula	TRAN	2012-2014	\$900,000	ALDOT/Local
Street Paving	Eufaula	TRAN	2012-2014	\$2,000,000	ADOT/Local
Drainage Improvements	Eufaula	TRAN	2012-2014	\$1,000,000	Unknown
Street Paving	Louisville	TRAN	2012-2014	\$357,000	CDBG/Local
Air Emission Controls-Pargon Panels	Clayton	ID	2012-2014	\$750,000	EDA/EPA/Local
Acquire industrial site property for expansion	Eufaula	ID	2012-2014	\$1,000,000	EDA/IRB/Local/Private
Improvements to Lakepoint I.D. park	Eufaula	ID	2012-2014	\$850,000	EDA/CDBG/Local
Small business incubator/RLF capitalization	Eufaula	ID	2012-2014	\$200,000	EDA/CDBG/Local/Private
Acquisition of land for I.D. park development	Eufaula	ID	2012-2014	\$1,000,000	EDA/Local/Bond issues
Improvements at ball park	Clayton	REC	2012-2014	\$75,000	LWCF/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Recreational and Playground Facilities	Clayton	REC	2012-2014	\$250,000	CDBG/Local
Improve recreation facilities	Clio	REC	2012-2014	\$400,000	LWCF/Local
Youth baseball complex improvements	Eufaula	REC	2012-2014	\$150,000	LWCF/Local
Capital improvements @ Old Creek Town Park	Eufaula	REC	2012-2014	\$250,000	Congressional appropriation
Cemetery-Wall-Trail	Eufaula	REC	2012-2014	\$500,000	RTP/ADEM/Local
Hospital Improvements	Eufaula	Human	2012-2014	\$500,000	EDA/ADECA/USDA/ Private
Erosion Problem-Bluff	Eufaula	NRC	2012-2014	\$5,000,000	EDA/CDBG/ADEM

COFFEE COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
Office space and community room at County Complex-New Brockton	Coffee County	CF	2012-2014	Unknown	Grant funds/Local
Expansion of Sherriff's Department offices	Coffee County	CF	2012-2014	\$75,000	USDA/Local
Storm Drainage Mitigation	Coffee County	CF	2012-2014	\$150,000	CDBG/Local
Addition to Data Processing Office	Coffee County	CF	2012-2014	Unknown	Grant funds/Local
Equipment for Drug Taskforce	Coffee County	CF	2012-2014	\$100,000	Dept. of Justice
Energy Retrofit to Commission Buildings	Coffee County	CF	2012-2014	\$300,000	Energy Efficiency Block Grant/Local
Energy Retrofit to City Buildings	Elba	CF	2012-2014	\$112,000	Energy Efficiency Block Grant
Storm Drainage improvements-Whitman St.	Elba	CF	2012-2014	\$626,500	CDBG/Local
Municipal Courtroom Project	Elba	CF	2012-2014	\$200,000	USDA/Local
Sewer Improvements-Forrest Lake Dr.	Elba	CF	2012-2014	\$400,000	CDBG/Local
Sewer Improvements	Elba	CF	2012-2014	\$500,000	CDBG/Local
Sewage treatment plant	Elba	CF	2012-2014	\$3,000,000	SPF Funds/EDA/CDBG/USDA/Local
Purchase of new police car	Elba	CF	2012-2014	\$250,000	LETS/Local
Drain Structure Smith Ave to Bypass to dead end	Elba	CF	2012-2014	\$500,000	CDBG/Local
Construction of high technology center building at EOCC	Enterprise	CF	2012-2014	\$4,000,000	EDA/CDBG/Local/Private
Municipal water system improvements	Enterprise	CF	2012-2014	\$30,000,000	CDBG/EDA/ADEM/Local
Municipal sewer system rehabilitation/expansion	Enterprise	CF	2012-2014	\$20,000,000	CDBG/EDA/ADEM/Local
Information technology upgrades	Enterprise	CF	2012-2014	\$250,000	EDA/CDBG/Local
Municipal sewer system expansions	Enterprise	CF	2012-2014	\$5,000,000	CDBG/EDA/ADEM/Local
Downtown revitalization project	Enterprise	CF	2012-2014	\$1,500,000	CDBG/Local
Municipal library renovations/improvements	Enterprise	CF	2012-2014	\$1,000,000	State/Private/Local
Construct Emergency Shelter	Enterprise	CF	2012-2014	\$3,000,000	FEMA/Local/Private

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Additions/Renovations City Hall	Enterprise	CF	2012-2014	\$8,000,000	Local
Farmers Market	Enterprise	CF	2012-2014	\$1,000,000	State/Private/Local
Court System Improvements	Enterprise	CF	2012-2014	\$1,000,000	Grant funds/Local
Police Cars	Enterprise	CF	2012-2014	\$700,000	Grant funds/Local
Fire Truck	Enterprise	CF	2012-2014	\$500,000	Grant funds/Local
New municipal water well	Kinston	CF	2012-2014	\$300,000	CDBG/USDA/EDA/Local
Municipal sewer rehabilitation improvements	Kinston	CF	2012-2014	\$500,000	CDBG/Local/USDA
Downtown revitalization project plan	Kinston	CF	2012-2014	\$30,000	CDBG/Local
Equipment for Fire Department	Kinston	CF	2012-2014	\$165,000	DHS-U.S. Fire Administration/Local
Equipment for Fire Department	Kinston	CF	2012-2014	\$32,006	DHS-U.S. Fire Administration/Local
Water system improvements	Kinston	CF	2012-2014	\$1,000,000	CDBG/EDA/ADEM/Local
Purchase of new police car	Kinston	CF	2012-2014	\$28,000	LETS/Local
Sewer system improvements	New Brockton	CF	2012-2014	\$500,000	CDBG/Local
Water system improvements	New Brockton	CF	2012-2014	\$1,500,000	CDBG/EDA/ADEM/Local
Renovation of city hall	New Brockton	CF	2012-2014	\$100,000	CDBG/USDA/Local
Structural reinforcement & renovation/Drill Hall	New Brockton	CF	2012-2014	\$150,000	FEMA/USDA/Local
Comprehensive Plan	New Brockton	CF	2012-2014	\$30,000	CDBG/Local
Four laning of Highway 167 from Enterprise to Troy	Coffee County	TRAN	2012-2014	Unknown	Federal Highway grant/ALDOT/Local
Resurfacing Marilyn St. and Forrest Lake Dr.	Elba	TRAN	2012-2014	\$400,000	Unknown
Street Improvements	Elba	TRAN	2012-2014	\$278,000	CDBG/Local
Airport improvements	Enterprise	TRAN	2012-2014	\$5,500,000	FAA/Local
Street Improvements	Enterprise	TRAN	2012-2014	\$4,000,000	CDBG/DOT/Local/private
Street resurfacing/paving projects	Kinston	TRAN	2012-2014	\$500,000	ALDOT/CDBG/Local
Purchase of garbage truck/dump truck	Kinston	TRAN	2012-2014	\$600,000	USDA/Local
Street resurfacing/paving projects	New Brockton	TRAN	2012-2014	\$500,000	DOT/CDBG/Local
Infrastructure improvements at I.D. Park	Elba	ID	2012-2014	\$500,000	EDA/CDBG/Local
Access road at I.D. Park	Elba	ID	2012-2014	\$300,000	CDBG/EDA/Local
Yancey Parker I.D. park expansion/infrastructure.	Enterprise	ID	2012-2014	\$12,500,000	EDA/CDBG/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Feasibility Study	New Brockton	ID	2012-2014	\$14,000	USDA/Local
Surface drainage/flood control measures	Elba	NRC	2012-2014	\$150,000	EDA/Local
Public Housing renovations	Elba	HOUS	2012-2014	\$1,250,000	HUD
Renovation of public housing apartments	Enterprise	HOUS	2012-2014	\$293,000	HUD
Homeownership program	Enterprise	HOUS	2012-2014	\$100,000	HUD
Repair sidewalks/erosion problems	New Brockton	HOUS	2012-2014	\$77,000	HUD
Parking spaces/ install ceiling fans in units	New Brockton	HOUS	2012-2014	\$78,000	HUD
Roof replacements and vinyl siding for units	New Brockton	HOUS	2012-2014	\$78,000	HUD
Painting of interiors of housing units	New Brockton	HOUS	2012-2014	\$78,000	HUD
Walking trail in District 1	Coffee County	REC	2012-2014	\$30,000	Recreational Trails Grant Program/Local
Improvements to Sportsplex at ESJC	Coffee County	REC	2012-2014	Unknown	LWCF/Local
Renovation of City Parks	Elba	REC	2012-2014	\$100,000	LWCF/Local/Private
Renovation of City swimming pool	Elba	REC	2012-2014	\$25,000	LWCF/Local
Construction of youth ballfields	Elba	REC	2012-2014	\$320,000	LWCF/CDBG/Local
Construction of auxiliary gym/building	Elba	REC	2012-2014	\$150,000	Unknown
Renovate Hawkins-Williams Park	Elba	REC	2012-2014	\$400,000	LWCF/Local
Construct a Recreation Center	Enterprise	REC	2012-2014	\$2,500,000	Grant funds/Local
Community building at recreation park	Kinston	REC	2012-2014	\$100,000	LWCF/CDBG/Local/Private
Construction of youth ballfields	New Brockton	REC	2012-2014	\$100,000	LWCF/Local

COVINGTON COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
Sewer rehabilitation in NW section	Andalusia	CF	2012-2014	\$500,000	CDBG/Local
Water system improvements	Andalusia	CF	2012-2014	\$500,000	CDBG/Local
Sewer, Water, & Drainage Improvements	Andalusia	CF	2012-2014	\$580,725	CDBG/Local
Courthouse renovations	Covington County	CF	2012-2014	\$250,000	Local
Aviation & Small Business Training Center	Covington County	CF	2012-2014	\$700,000	USDA/ADECA
Energy Retrofits in Courthouse	Covington County	CF	2012-2014	\$232,500	Energy Efficiency Block Grant/Local
New fire truck	Floral	CF	2012-2014	\$200,000	FEMA/Local
Train Depot Renovations	Floral	CF	2012-2014	\$100,000	USDA/Local
Sewer System Improvements	Floral	CF	2012-2014	\$400,000	CDBG/Local
Water system improvements	Heath	CF	2012-2014	\$250,000	CDBG/Local
Renovation of Town Hall	Libertyville	CF	2012-2014	\$15,000	Local
Construction of new fire department building	Libertyville	CF	2012-2014	\$50,000	USDA/CDBG/FEMA/Local
New municipal water storage tank-200,000 gal.	Lockhart	CF	2012-2014	\$125,000	EDA/CDBG/USDA/Local
Storm water drainage project	Lockhart	CF	2012-2014	\$120,000	CDBG/Local
New 500 GPM water supply well	Lockhart	CF	2012-2014	\$100,000	USDA/EDA/CDBG/Local
Drainage/Street/Sewer Improvements	Lockhart	CF	2012-2014	\$500,000	CDBG/Local
Energy Retrofits in Town Hall and Police Stat.	Lockhart	CF	2012-2014	\$89,400	Energy Efficiency Block Grant/Local
Fire Truck	Onycha	CF	2012-2014	\$300,000	CDBG/Local
Street Lights Energy Retrofits	Opp	CF	2012-2014	\$234,300	Energy Efficiency Block Grant/Local
Energy Retrofits	Opp	CF	2012-2014	\$39,500	Energy Efficiency Block Grant/Local
Renovation of Depot	Opp	CF	2012-2014	\$100,000	USDA/Local
Sewage treatment plant	Opp	CF	2012-2014	\$3,000,000	SRF Funds/EDA/CDBG/USDA/Local
Emergency Shelter Improvements	Opp	CF	2012-2014	\$100,000	ADECA/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Water system expansion	Red Level	CF	2012-2014	\$450,000	CDBG/EDA/USDA/Local
Addition to Town Hall	Red Level	CF	2012-2014	\$100,000	CDBG/Local
Adult daycare center	Red Level	CF	2012-2014	\$250,000	CDBG/Local
Storm water drainage project	Red Level	CF	2012-2014	\$353,000	CDBG/Local
Addition to Town Hall for police and court use	River Falls	CF	2012-2014	\$100,000	CDBG/USDA/Local
Prestwood Bridge Road widening, resurfacing, and storm drainage improvements	Andalusia	TRAN	2012-2014	\$875,000	ALDOT/FHWA/Local
Alternative Fuel Shuttle Bus Service	Andalusia/Opp	TRAN	2012-2014	\$400,000	State or Federal grants
Street Improvements	Floral	TRAN	2012-2014	\$400,000	CDBG/Local
Street paving projects	Lockhart	TRAN	2012-2014	\$125,000	ALDOT/CDBG/Local
Sidewalk project in Pecan Grove area	Lockhart	TRAN	2012-2014	\$50,000	ISTEA/TEA 21/ALDOT/Local
Construct sidewalks downtown section	Red Level	TRAN	2012-2014	\$100,000	CDBG/ISTEA/TEA21/Local
Street paving projects	Red Level	TRAN	2012-2014	\$300,000	ALDOT/Local
Street Improvements	River Falls	TRAN	2012-2014	\$250,000	CDBG/Local
Street Improvements	Sanford	TRAN	2012-2014	\$250,000	CDBG/Local
County airport runway extension	Sanford	TRAN	2012-2014	\$3,000,000	FAA/Local
Industrial access road	Andalusia	ID	2012-2014	\$750,000	ALDOT/Local
Infrastructure improvements at Airport I.D. Park	Covington County	ID	2012-2014	\$500,000	EDA/CDBG/Local
Mega-site-1000 acres site	Covington County	ID	2012-2014	\$1,000,000	EDA/USDA/Local
Water tank for ID Park	Floral	ID	2012-2014	\$500,000	EDA/Local
Acquisition of land for I.D. park development	Opp	ID	2012-2014	\$300,000	EDA/USDA/Local
Acquire land for new industrial park	Opp	ID	2012-2014	\$300,000	EDA/CDBG/USDA/Local
Industrial/commercial park development	Sanford	ID	2012-2014	\$500,000	EDA/CDBG/USDA/Local
Silting reduction project on Conecuh River	Covington County	NRC	2012-2014	\$500,000	NRCS/Alabama Electric/Local
Landscape improvements-McArthur Tech	Opp	NRC	2012-2014	\$50,000	Local/State grants
Drainage/gutters downtown section	Red Level	NRC	2012-2014	\$200,000	CDBG/FEMA/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS)
2012 FIVE-YEAR PLAN

Preschool and family life center for Housing Authority	Andalusia	EDU	2012-2014	\$700,000	HUD/Sen. Shelby's Office
Truck driver training facility-McArthur Tech	Opp/MacArthur Tech	EDU	2012-2014	\$200,000	Unknown
Adult education program-McArthur Tech	Opp/MacArthur Tech	EDU	2012-2014	\$90,000	Unknown
Library renovation-McArthur Tech School	Opp/MacArthur Tech	EDU	2012-2014	\$250,000	Local and State grants
Workforce Development Committee		EDU	2012-2014	\$100,000	State
Development of Avionics Program	Opp/MacArthur Tech	EDU	2012-2014	\$250,000	State or Federal grants
Development of Industrial Maintenance Program	Opp/MacArthur Tech	EDU	2012-2014	\$350,000	State or Federal grants
Workforce Dual Enrollment Program	Opp/MacArthur Tech	EDU	2012-2014	\$50,000	State or Federal grants
Planning Study for Pedestrian Landscape	LBW Andalusia	EDU	2012-2014	\$20,000	Unknown
Pedestrian Landscape Enhancements	LBW Andalusia	EDU	2012-2014	\$500,000	Unknown
Renovation of Library	LBW Andalusia	EDU	2012-2014	\$1,000,000	Unknown
New Instructional Building	LBW Andalusia	EDU	2012-2014	\$3,000,000	Unknown
Renovation of Admin Building for LBW & MacArthur	Andalusia/Opp	EDU	2012-2014	\$3,000,000	Unknown
Assisted living facility for elderly	Andalusia	HOUS	2012-2014	Unknown	HUD/State
Residential housing rehabilitation	Red Level	HOUS	2012-2014	\$500,000	CDBG/Homeowner match/Local
Development of low-rent housing	River Falls	HOUS	2012-2014	Unknown	HUD/CDBG/USDA/Private/Local
Residential housing rehabilitation	River Falls	HOUS	2012-2014	\$350,000	CDBG/Homeowner match/Local
Coleman Park pool and playground improvements	Andalusia	REC	2012-2014	\$150,000	CDBG/Local
Legends Park development	Andalusia	REC	2012-2014	\$1,500,000	CDBG/Local
Cooper indoor swimming pool	Andalusia	REC	2012-2014	\$1,400,000	CDBG/Local
Church St. School rehab for recreation	Andalusia	REC	2012-2014	\$500,000	CDBG/Local
Johnson Park rehabilitation project	Andalusia	REC	2012-2014	\$250,000	LWCF/CDBG/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

State Park Trail	Florala	REC	2012-2014	\$35,350	LWCF/Local
Children's Park	Opp/MacArthur Tech	REC	2012-2014	\$400,000	State or Federal grants
Enhance Walking Trail	LBW Andalusia	REC	2012-2014	\$50,000	State or Federal grants
Dixon Performing Arts Center Renovation	LBW Andalusia	REC	2012-2014	\$400,000	Institutional Funds/Private
Gov. Lurleen Wallace Museum at LBW	LBW Andalusia	REC	2012-2014	\$500,000	Unknown
Equestrian and walking trails complex	Covington County	REC	2012-2014	\$300,000	LWCF/Local
14 field ball complex	Covington County	REC	2012-2014	\$1,400,000	LWCF/Local
Public walking and nature education trail	Opp	REC	2012-2014	\$75,000	LWCF/RTP/Local/State appropriation
Museum and antique gallery-local interest	Red Level	REC	2012-2014	\$250,000	Unknown

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

DALE COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
Water system improvements in rural areas	Dale County	CF	2012-2014	\$5,000,000	CDBG/EDA/ADEM/Local
Emergency equipment	Dale County Rescue	CF	2012-2014	\$98,000	FEMA/Local
Municipal sewer system improvements	Daleville	CF	2012-2014	\$1,000,000	Municipal bonds/EDA/CDBG/Local
Sewage treatment plant	Daleville	CF	2012-2014	\$2,000,000	SRF Funds/EDA/CDBG/USDA/Local
Construct municipal sewer system	Level Plains	CF	2012-2014	\$1,000,000	ADEM/USDA/EDA/CDBG/Local
Renovation/improvement to Town Hall	Level Plains	CF	2012-2014	\$150,000	CDBG/Local/USDA
Water System Improvements	Level Plains	CF	2012-2014	\$270,000	CDBG/Local
Purchase of Land and construction of Well and Tank	Level Plains	CF	2012-2014	Unknown	Grant Funds/USDA/Local
Upgrade of Well #4	Level Plains	CF	2012-2014	Unknown	Grant Funds/USDA/Local
Water System Improvements-County Road 1; Byrd Subdivision; County Road 709; and County Road 102	Level Plains	CF	2012-2014	Unknown	Grant Funds/Local
Renovations at City Hall	Level Plains	CF	2012-2014	Unknown	Local
Purchase of Mosquito Sprayer	Level Plains	CF	2012-2014	\$10,000	Local
Purchase of 3 portable Generators	Level Plains	CF	2012-2014	\$50,000	FEMA/Local
Municipal sewer rehabilitation/expansion	Midland City	CF	2012-2014	\$3,000,000	EDA/CDBG/USDA/Local
Downtown revitalization project	Midland City	CF	2012-2014	\$250,000	CDBG/Local
Continue sewage rehabilitation projects-Townwide	Napier Field	CF	2012-2014	\$400,000	CDBG/EDA/USDA/Local
Upgrade municipal buildings to ADA regulations	Ozark	CF	2012-2014	\$135,000	Local/State grants
Sewer extension-Frank Marshall Road	Ozark	CF	2012-2014	\$393,000	CDBG/Local
Sewer replacement-Noah Circle	Ozark	CF	2012-2014	\$238,000	CDBG/Local
Sewer extension-Oakland Estates	Ozark	CF	2012-2014	\$826,000	CDBG/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Municipal wastewater treatment plant upgrade	Ozark	CF	2012-2014	\$1,000,000	EDA/CDBG/SRF/Local
Fire Fighting Equipment	Ozark	CF	2012-2014	\$114,000	FEMA/Local
Police Equipment (Vehicles)	Ozark	CF	2012-2014	\$200,000	LETS/Local
Sewer System Improvements	Ozark	CF	2012-2014	\$400,000	CDBG/Local
Museum Improvements-Army Aviation Heritage Foundation	Ozark	CF	2012-2014	\$50,000	USDA/Local
Airport Improvement Plan Projects at Blackwell Field	Ozark	CF	2012-2014	\$3,000,000	FAA/Local
Energy Retrofit-East Gate Business Park	Ozark	CF	2012-2014	\$205,700	Energy Efficiency Block Grant/Local
Flowers Center Expansion	Ozark	CF	2012-2014	\$3,000,000	State/Local/Federal
Downtown revitalization project	Ozark	CF	2012-2014	\$2,500,000	State/Local/Federal
Eagle Stadium Renovations	Ozark	CF	2012-2014	\$125,000	Local
Ann Rudd Arts Center	Ozark	CF	2012-2014	\$450,000	State/Local/Federal
Housing Rehabilitation and Sewer Improvements	Ozark	CF	2012-2014	\$494,110	CDBG/Local
Water system upgrades: increased line size	Pinckard	CF	2012-2014	\$200,000	CDBG/EDA/USDA/SRF/Local
Senior citizens center	Pinckard	CF	2012-2014	\$70,000	CDBG/Local
Downtown revitalization project	Pinckard	CF	2012-2014	\$150,000	CDBG/Local
Water system improvements	Pinckard	CF	2012-2014	\$10,000	CDBG/Local
Street and Drainage Improvements	Clayhatchee	TRAN	2012-2014	\$250,000	CDBG
Access road to Dale County Agplex	Dale County	TRAN	2012-2014	\$100,000	CDBG/ALDOT/Local
John Town street resurfacing	Dale County	TRAN	2012-2014	\$350,000	CDBG/Local
Road resurfacing projects-Countywide	Dale County	TRAN	2012-2014	\$750,000	ALDOT/CDBG/Local
Road Improvements	Dale County	TRAN	2012-2014	\$377,000	CDBG/Local
Street resurfacing inside Town limits	Midland City	TRAN	2012-2014	\$1,000,000	ALDOT/Local
Street resurfacing projects	Newton	TRAN	2012-2014	\$2,000,000	ALDOT/Local
Demolition of bridge	Newton	TRAN	2012-2014	\$100,000	ALDOT/Local
Sidewalk/Bike/Walking Lane	Newton	TRAN	2012-2014	\$82,900	CDBG/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Drainage and landscape improvements Hwy. 231	Ozark	TRAN	2012-2014	\$200,000	ALDOT/TEA 21/Local
Senior Center Vehicle	Ozark	TRAN	2012-2014	\$57,440	ALDOT/Local
Industrial Park improvements	Dale County	ID	2012-2014	\$125,000	EDA/CDBG/Local
Development of new Industrial Park	Daleville	ID	2012-2014	\$1,000,000	EDA/CDBG/Local
Industrial access road: E&H Steel to Covan Park	Midland City	ID	2012-2014	\$150,000	EDA/CDBG/State Industrial Access/Local
Fiber optic ring	Ozark	ID	2012-2014	\$1,137,000	USDA/EDA/Local
Phase III development @ Black Forest I.D. Park	Ozark	ID	2012-2014	\$50,000	CDBG/EDA/Local
Dock rehab @ Ozark Tech Center incubator	Ozark	ID	2012-2014	\$43,000	EDA/CDBG/Local
Office construction in bay areas-OTCDI	Ozark	ID	2012-2014	\$15,000	Local
Spec Building @ Black Forest I.D. park	Ozark	ID	2012-2014	\$336,000	EDA/USDA/CDBG/Local
Acquire 100 acres for industrial park dev.	Ozark	ID	2012-2014	\$500,000	EDA/USDA/Local
Dock rehab @ Ozark Tech Center incubator-Phase II	Ozark	ID	2012-2014	\$23,000	EDA/Local
Spec Building # 2 @ Black Forest I.D. park	Ozark	ID	2012-2014	\$500,000	USDA/EDA/Local
Addition of 15,000 s.f. to OTCDI	Ozark	ID	2012-2014	\$900,000	EDA/CDBG/USDA/Local
New industrial park development-phase II	Ozark	ID	2012-2014	\$88,000	USDA/EDA/Local
Access road to Industrial Park	Ozark	ID	2012-2014	\$500,000	EDA/CDBG/Local
Off road flood control projects-Countywide	Dale County	NRC	2012-2014	\$500,000	EDA/Local
Flood control/storm drainage improvements	Daleville	NRC	2012-2014	\$200,000	NRC-Farm Service Agency/Local
Stormwater drainage improvements	Napier Field	NRC	2012-2014	\$250,000	CDBG/SRF/EPA/Local
Surface drainage/flood control measures	Newton	NRC	2012-2014	\$500,000	FEMA/ALDOT/CDBG/Local
Chipper for recycling program	Ozark	NRC	2012-2014	\$50,000	CDBG/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS)
2012 FIVE-YEAR PLAN

Wiregrass violent crime/drug task force	Ozark	EDU	2012-2014	\$250,000	Byrne grant/law enforcement planning grants/Local
Electrical delivery system-Dothan-Ozark	Wallace College	EDU	2012-2014	\$750,000	State/Local/Federal
Electrical/mechanical infrastructure renovation	Wallace College-All	EDU	2012-2014	\$1,000,000	State/Local/Federal
Renovation/Expansion/Nuclear Tech Cons	Wallace College	EDU	2012-2014	\$500,000	State/Local/Federal
Expanded services for senior citizens	Newton	HUMAN	2012-2014	\$150,000	Unknown
Farmer's Market	Ozark	HUMAN	2012-2014	\$76,500	USDA/Local
Public Housing improvements/expansion	Daleville	HOUS	2012-2014	\$500,000	HUD/State
Housing rehabilitation	Pinckard	HOUS	2012-2014	\$400,000	CDBG/Local
Development of new recreational park complex	Daleville	REC	2012-2014	\$500,000	LWCF/RTP/Local/CDBG
Playground equipment	Daleville	REC	2012-2014	\$100,000	LWCF/Local
Playground, pavilion, and basketball court	Grimes	REC	2012-2014	\$116,745	LWCF/Local
Restrooms	Grimes	REC	2012-2014	\$43,355	LWCF/Local
Improvements at the Ball Field	Level Plains	REC	2012-2014	\$200,000	LWCF/Local
Construction of new recreational park	Midland City	REC	2012-2014	\$1,000,000	LWCF/RTP/Local/CDBG
Local Historic museum at Town Hall	Midland City	REC	2012-2014	\$50,000	ISTEA/Local/Private
Recreation park improvements	Newton	REC	2012-2014	\$250,000	LWCF/RTP/CDBG/Local
Eastgate school complex	Ozark	REC	2012-2014	\$950,000	CDBG/Local
New Splash Park	Ozark	REC	2012-2014	\$100,750	LWCF/Local
Resurfacing of Tennis Courts	Ozark	REC	2012-2014	\$38,600	Grant Funds/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

GENEVA COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
New Fire Station	Coffee Springs	CF	2012-2014	\$150,000	USDA/CDBG/Local
Extension of new water mains	Coffee Springs	CF	2012-2014	\$200,000	CDBG/USDA/Local
Community Center development	Geneva	CF	2012-2014	\$300,000	USDA/CDBG/Local
Public safety building	Geneva	CF	2012-2014	\$275,000	USDA/CDBG/Local
Sewage treatment plant	Geneva	CF	2012-2014	\$2,000,000	SRF Funds/ EDA/CDBG/USDA/Local
Municipal sewer improvements	Geneva	CF	2012-2014	\$450,000	CDBG/EDA/Local
Downtown revitalization	Geneva	CF	2012-2014	\$2,000,000	CDBG/USDA/Local
Energy Efficiency-Wastewater Treatment Plant	Geneva	CF	2012-2014	\$135,000	ADECA/Local
Generator	Geneva	CF	2012-2014	\$44,959	FEMA/Local
Drainage Improvements	Geneva	CF	2012-2014	\$500,000	FEMA/Local
Renovation of building for Board of Education	Geneva County	CF	2012-2014	\$385,500	USDA/Local
Water system improvements	Geneva County	CF	2012-2014	\$168,000	CDBG/Local
Public sewer lines and water lines	Hartford	CF	2012-2014	\$619,000	CDBG/EDA/Local
Lift stations for sewage lagoons	Hartford	CF	2012-2014	\$150,000	EDA/CDBG/ADEM/Local
Repairs to 50 manhole liners	Hartford	CF	2012-2014	\$25,000	CDBG/Local
Replacement of old fire hydrants	Hartford	CF	2012-2014	\$10,000	FEMA/Local
Replacement of 10" water main between tanks	Hartford	CF	2012-2014	\$250,000	EDA/CDBG/ADEM/Local
Fire department equipment	Hartford	CF	2012-2014	\$15,000	FEMA
1 warning siren	Hartford	CF	2012-2014	\$11,000	FEMA
Construction of new municipal water well	Malvern	CF	2012-2014	\$250,000	CDBG/EDA/USDA
Addition to Town Hall	Malvern	CF	2012-2014	\$50,000	Local
Water system expansion	Malvern	CF	2012-2014	\$250,000	USDA/CDBG/EDA/Local
Water system improvements	Malvern	CF	2012-2014	\$365,000	CDBG/Local
New deep water supply well/Refurbish storage tank	Samson	CF	2012-2014	\$500,000	EDA/CDBG/SRF/USDA/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

New police vehicles/equipment	Samson	CF	2012-2014	\$130,000	CDBG/Local
Water and sewer line rehabilitation projects	Samson	CF	2012-2014	\$1,500,000	CDBG/USDA/EDA/SRF/Local
New waterlines outside Town limits	Samson	CF	2012-2014	\$1,000,000	CDBG/USDA/EDA/SRF/EPA/Local
New City Hall/Police Station	Samson	CF	2012-2014	\$150,000	USDA/Local
Sewage treatment plant	Samson	CF	2012-2014	\$2,000,000	SRF Funds/ EDA/CDBG/USDA/Local
Police Car equipment	Samson	CF	2012-2014	\$22,500	LETS
Additional Police Officer	Samson	CF	2012-2014	\$98,387	COPS/Local
Water/sewer main extension on Hwy. 52	Slocomb	CF	2012-2014	\$400,000	CDBG/EDA/USDA/SRF/Local
New municipal fire station	Slocomb	CF	2012-2014	\$200,000	CDBG/USDA/Local/State appropriation
Upgrades to water and sewer systems-Townwide	Slocomb	CF	2012-2014	\$750,000	CDBG/USDA/EDA/SRF/Local
Construction of a Town library building	Slocomb	CF	2012-2014	\$150,000	Local/Private/Foundation
Drainage Improvements	Slocomb	CF	2012-2014	\$150,000	CDBG/Local
Sewage treatment plant	Slocomb	CF	2012-2014	\$2,000,000	SRF Funds/ EDA/CDBG/USDA/Local
Sewer system improvements	Slocomb	CF	2012-2014	\$424,000	CDBG/Local
Street paving projects	Geneva	TRAN	2012-2014	\$575,000	ALDOT/State appropriation
Resurfacing College Street/Co. Rd. 93	Malvern	TRAN	2012-2014	Unknown	ALDOT/County Road Fund
Street paving on 4 streets in Town limits	Samson	TRAN	2012-2014	\$500,000	ALDOT/CDBG/Local
Pave airport runway and install lighting	Samson	TRAN	2012-2014	\$1,000,000	FAA
Sidewalk repair - Main & Johnson Streets	Samson	TRAN	2012-2014	\$250,000	ALDOT/Local
Street improvements	Samson	TRAN	2012-2014	\$388,809	CDBG/Local
Street improvements inside Town limits	Slocomb	TRAN	2012-2014	\$500,000	ALDOT/CDBG/ISTEA/TEA 21/Local
Four-laning Hwy 167 from Hartford to Enterprise	Geneva County	TRAN	2012-2014	\$3,000,000	ALDOT/Local
Industrial Park infrastructure improvements	Geneva County	ID	2012-2014	\$2,000,000	EDA/CDBG/Local
Acquisition of land for I.D. park development	Hartford	ID	2012-2014	\$35,000	EDA/Local/Private
Industrial park sewer upgrade	Samson	ID	2012-2014	\$500,000	EDA/USDA/CDBG/Local
Update comprehensive plan	Slocomb	ID	2012-2014	\$25,000	CDBG/Local
Drainage and flood survey/study	Geneva	NRC	2012-2014	\$50,000	FEMA

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Recycling equipment and shelter	Geneva	NRC	2012-2014	\$20,000	Local/CDBG
Pumps	Geneva	NRC	2012-2014	\$80,896	FEMA/Local
Inert landfill development	Hartford	NRC	2012-2014	\$40,000	ADEM/EPA
Build recycling building on South Broad Street	Samson	NRC	2012-2014	\$100,000	CDBG/EPA/Local
Residential housing rehabilitation (comprehensive)	Geneva	HOUS	2012-2014	\$1,500,000	CDBG/Homeowner match
Construction of low income housing	Malvern	HOUS	2012-2014	Unknown	USDA/HUD
Gymnasium improvements	Coffee Springs	REC	2012-2014	\$25,000	Local
Skateboard Park	Geneva	REC	2012-2014	\$75,000	LWCF/Local
Rails to Trail	Geneva	REC	2012-2014	\$600,000	RTP/LWCF/Local
Acquisition of additional land for recreation	Hartford	REC	2012-2014	\$30,000	Local
Recreational trail project	Hartford	REC	2012-2014	\$20,000	RTP/Local/Private
Swimming pool at municipal park	Hartford	REC	2012-2014	\$300,000	LWCF/Local/Private
Recreation park improvements	Malvern	REC	2012-2014	\$25,000	LWCF/Local
Walking Trail	Malvern	REC	2012-2014	\$108,863	RTP/Local
Walking trail at Samson recreation park	Samson	REC	2012-2014	\$50,000	RTP/Local
T-ball Field	Samson	REC	2012-2014	\$50,000	LWCF/Local
Recreation park improvements	Slocomb	REC	2012-2014	\$50,000	LWCF/RTP/Local/Private/Foundation
Walking trail at Senior citizens center	Hartford	REC	2012-2014	\$50,000	LWCF/RTP/Local/Private/Foundation

HENRY COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
Sewage treatment plant	Abbeville	CF	2012-2014	\$2,000,000	SRF Funds/EDA/CDBG/USDA/Local
Water and Sewer System Improvements	Abbeville	CF	2012-2014	\$400,000	CDBG/Local
Comprehensive Plan	Abbeville	CF	2012-2014	\$40,000	USDA/Local
Sewer , Drainage and Street Improvements & Demolition-Girard Area	Abbeville	CF	2012-2014	\$425,000	CDBG/Local
Police Car	Abbeville	CF	2012-2014	\$25,000	Department of Justice
Fire Station	Abbeville	CF	2012-2014	\$1,750,000	USDA/Local
Energy Retrofits-City Buildings	Abbeville	CF	2012-2014	\$75,000	Energy Efficiency Grant
Airport improvements	Abbeville	CF	2012-2014	\$2,500,000	FAA
Renovation of Jack Carr Auditorium	Abbeville	CF	2012-2014	\$250,000	Unknown
Expansion of rural water system facilities-Countywide	Henry County	CF	2012-2014	\$2,000,000	CDBG/USDA/Local
New vehicles for Henry County Sherriff's Department	Henry County	CF	2012-2014	Unknown	Unknown
Patrol boat for Henry County Sherriff's Department	Henry County	CF	2012-2014	Unknown	Unknown
School Resource Officers for Headland and Abbeville Schools	Henry County	CF	2012-2014	Unknown	Unknown
Remodel or construction of new jail	Henry County	CF	2012-2014	Unknown	Unknown
New ATVs with trailers for Sherriff's Department	Henry County	CF	2012-2014	Unknown	Unknown
New camera/security system for County Jail	Henry County	CF	2012-2014	Unknown	Unknown
Miscellaneous supplies to properly equip Deputies such as ballistic vests; intoxicilyzers; tint meters; X3 tasers; ammo; night vision equipment; I-pads; car video systems; and thermal imagining unit	Henry County	CF	2012-2014	Unknown	Unknown

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

New alarm system and barcode system for evidence room	Henry County	CF	2012-2014	Unknown	Unknown
Various equipment such as turning target system; steel Q-targets; pepper popper targets; and running man target system for the firing range to better train Deputies	Henry County	CF	2012-2014	Unknown	Unknown
New 200,000 gallon water storage tank/supply well 500 gpm	Newville	CF	2012-2014	\$514,090	CDBG/Local
Water line rehabilitation-townwide	Newville	CF	2012-2014	\$500,000	USDA/CDBG/Local
Police car	Newville	CF	2012-2014	\$15,000	U.S. Dept. of Justice/Local
Safe Room	Headland	CF	2011-2012	\$2,379,534	FEMA/Local
Water and sewer lines for new subdivisions	Headland	CF	2012-2014	\$350,000	USDA/Local
Water and sewer lines extended up 431 N	Headland	CF	2012-2014	\$405,000	CDBG/Local
Rehab of North Lagoon	Headland	CF	2012-2014	\$250,000	CDBG/Local
Sewage treatment plant	Headland	CF	2012-2014	\$2,000,000	SRF Funds/EDA/CDBG/USDA/Local
Police car	Headland	CF	2012-2014	\$25,000	Department of Justice
Second Fire Station	Headland	CF	2012-2014	\$825,000	USDA
Water System Improvements	Headland	CF	2012-2014	\$470,000	CDBG/Local
Street improvements inside City limits	Abbeville	TRAN	2012-2014	\$200,000	Local
Airport improvements	Headland	TRAN	2012-2014	\$5,000,000	FAA
Industrial access road on Highway 431 N.	Headland	TRAN	2012-2014	\$500,000	CDBG/Local
Widening of Railroad Street	Headland	TRAN	2012-2014	\$300,000	ALDOT/Local
Airport Improvements	Headland	TRAN	2012-2014	\$92,000	Wiregrass Foundation/Local
Streetscape Downtown Square	Headland	TRAN	2012-2014	\$825,000	ALDOT
Renovate Pedestrian Square	Headland	TRAN	2012-2014	\$825,000	ALDOT
Road Improvements-Graball Cutoff; County Road 225; and County Road 292	Henry County	TRAN	2012-2014	\$570,000	ALDOT/Other Grant Funds/Local
Improvements to Airport I.D. park	Headland	ID	2012-2014	\$1,000,000	Bond issue/EDA/CDBG
Extension of water mains to 431 I.D.	Newville	ID	2012-2014	\$150,000	EDA/CEBG/USDA/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

park					
Spec building at Industrial Park	Headland	ID	2012-2014	\$300,000	EDA/USDA/Local
Workforce Development-Battery Medics, Inc.	Headland	ID	2012-2014	\$200,000	Grant/Local
Purchase 132 acres of land to enlarge Industrial Park	Headland	ID	2012-2014	\$370,000	Local/Bond Issue
Infrastructure to enlarge Industrial Park	Headland	ID	2012-2014	\$1,682,650	EDA/CDBG/USDA/Local
Access road to Airport Industrial Park	Headland	ID	2012-2014	\$129,000	ALDOT/Local
Site improvements for public housing units	Headland	HOUS	2012-2014	\$5,000	HUD
Painting of public housing apartments	Headland	HOUS	2012-2014	\$25,000	HUD
Re-roofing of 20 housing units	Headland	HOUS	2012-2014	\$79,000	HUD
Painting of public housing apartments	Headland	HOUS	2012-2014	\$20,000	HUD
Re-roofing of 10 housing units	Headland	HOUS	2012-2014	\$35,000	HUD
Renovation of office and apartments	Headland	HOUS	2012-2014	\$100,000	HUD
Crime prevention program	Headland	HOUS	2012-2014	\$25,000	CDBG/Local
Workforce Development	Henry County	EDU	2012-2014	\$50,000	Unknown
Parking, Pavilion, Benches, & Picnic Area	Abbeville	REC	2012-2014	\$15,977	LWCF/Local
Playground, Tennis Courts, & Basketball Courts	Headland	REC	2012-2014	\$100,000	LWCF/Local
Hiking/bike trail at Douglas recreation park development	Headland	REC	2012-2014	\$100,000	LWCF/RTP/Local/Private/Foundation
Walking Trail	Headland	REC	2012-2014	\$125,000	RTP/Local
Fencing around ballfields	Headland	REC	2012-2014	\$25,000	LWCF/Local
Develop Public Courtyard in Downtown	Headland	REC	2012-2014	\$1,128,000	ALDOT
Develop Museum in Downtown	Headland	REC	2012-2014	\$234,000	ALDOT

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS)
2012 FIVE-YEAR PLAN

HOUSTON COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
New Fire Station	Ashford	CF	2012-2014	\$650,000	ARRA Assistance to Firefighters Fire Station
Water System Improvements	Ashford	CF	2012-2014	\$380,000	CDBG/Local
Drainage Improvements	Ashford	CF	2012-2014	\$350,000	CDBG/Local
Housing Rehab	Ashford	CF	2012-2014	\$384,000	CDBG/Local
Extension of new water mains in newly developed areas	Columbia	CF	2012-2014	\$400,000	CDBG/USDA/Local
New Fire Truck	Columbia	CF	2012-2014	\$99,800	FEMA/Local
Sewer System Improvements	Columbia	CF	2012-2014	\$386,000	CDBG/Local
Replacement of asbestos water mains	Cottonwood	CF	2012-2014	\$250,000	CDBG/USDA/SRF/Local
Sewage treatment plant	Cottonwood	CF	2012-2014	\$2,000,000	SRF funds/EDA/CDBG/USDA/Local
Community Shelter	Cottonwood	CF	2012-2014	\$592,886	FEMA/Local
Expand municipal sewer system	Cowarts	CF	2012-2014	\$900,000	CDBG/USDA/Local
Refurbish Water Tank #2	Cowarts	CF	2012-2014	\$250,000	USDA/Local
Water Meter Change Out Program	Cowarts	CF	2012-2014	Unknown	State/Federal/Local
Extend water mains	Cowarts	CF	2012-2014	\$300,000	State/Federal/Local
Taylor sewer outfall line	Dothan	CF	2012-2014	\$300,000	SRF
Stratford Place sewer main	Dothan	CF	2012-2014	\$300,000	SRF
Hall's Mill sewer main	Dothan	CF	2012-2014	\$300,000	SRF
Downtown Steetscaping	Dothan	CF	2012-2014	\$500,000	EDI-SP/HUD
3 shallow wells-engineering	Dothan	CF	2012-2014	\$170,000	Long Range Plan
3 shallow wells-land	Dothan	CF	2012-2014	\$200,000	Long Range Plan
Water transmission mains	Dothan	CF	2012-2014	\$8,000,000	Long Range Plan/EDA
Small water main projects	Dothan	CF	2012-2014	\$150,000	Long Range Plan
Small water main replacements	Dothan	CF	2012-2014	\$100,000	Long Range Plan
Tank repairs and recoatings	Dothan	CF	2012-2014	\$1,512,000	Long Range Plan/EDA

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS)
2012 FIVE-YEAR PLAN

Well repairs	Dothan	CF	2012-2014	\$604,000	Long Range Plan
New Generator at Well # 31	Dothan	CF	2012-2014	\$150,000	Long Range Plan
GPS unit	Dothan	CF	2012-2014	\$15,000	Long Range Plan
Security (wells, tanks, ground)	Dothan	CF	2012-2014	\$200,000	Long Range Plan
Well/Tank facilities repairs	Dothan	CF	2012-2014	\$225,000	Long Range Plan
Water meter change out program	Dothan	CF	2012-2014	\$500,000	Long Range Plan
Fire hydrant change out/new	Dothan	CF	2012-2014	\$500,000	Long Range Plan
3 shallow wells-treatment plant	Dothan	CF	2012-2014	\$1,285,600	Long Range Plan
3 shallow wells	Dothan	CF	2012-2014	\$540,000	Long Range Plan
3 shallow wells-transmission	Dothan	CF	2012-2014	\$350,000	Long Range Plan
3 shallow wells-reservoir (ground tank)	Dothan	CF	2012-2014	\$822,000	Long Range Plan
Transmission mains	Dothan	CF	2012-2014	\$1,703,000	Long Range Plan
Business Technology Park	Dothan	CF	2012-2014	\$4,000,000	EDA/ALDOT
River intake with water treatment plant, storage tank, connecting mains and other required appurtenances	Dothan	CF	2012-2014	\$60,000,000	State/Federal/Local
Construction of Medical College to include Water and Sewer Extension	Dothan	CF	2012-2014	\$40,000,000	EDA/State/Local
New municipal water well-west section	Gordon	CF	2012-2014	\$100,000	CDBG/EDA/USDA
Change out water meters	Gordon	CF	2012-2014	\$15,000	CDBG/USDA/Local
Backup well and extend water mains	Gordon	CF	2012-2014	Unknown	CDBG/USDA/Local
Renovation of Historic Jail	Gordon	CF	2012-2014	\$25,000	Alabama Historical Society/Local
Purchase Firefighting Brush Truck	Gordon	CF	2012-2014	\$92,000	FEMA Fire Grant
Energy Retrofitting for Town Hall	Gordon	CF	2012-2014	\$80,000	ARRA Energy Efficiency Block Grant
New Fire Truck	Gordon	CF	2012-2014	\$92,000	FEMA/Local
Police Officer	Gordon	CF	2012-2014	\$86,059	COPS
Develop water reservoir for drinking water	Houston Co./S.E. AL.	CF	2012-2014	\$140-\$200M	EDA/EPA/CDBG/Federal appropriations/Local
Develop water withdrawal system via the Chattahoochee River to serve S.E. Alabama	Houston Co./S.E. AL.	CF	2012-2014	\$20-\$30M	EDA/USDA/CDBG/EPA/Local
Extend public sewer on U.S. 84 East/West	Houston County	CF	2012-2014	\$2-\$4M	SRF/EDA/CDBG/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Complete extension of rural water systems	Houston County	CF	2012-2014	\$2-\$4M	CDBG/SRF/EDA/Local
Expansion of Homeland Security Sirens	Houston County	CF	2012-2014	\$200,000	FEMA/Homeland Security
GIS and Color Mapping Equipment	Houston County	CF	2012-2014	\$600,000	FEMA/Homeland Security
Houston County Distribution Park Elevated Water Storage Tank	Houston County	CF	2012-2014	\$1,500,000	EDA/CDBG/USDA/Local
Wastewater Treatment plant-Country Crossing	Houston County	CF	2012-2014	\$2,500,000	EDA/CDBG/USDA/Local
Construction of new well and tank-Country Crossing	Houston County	CF	2012-2014	\$4,000,000	EDA/Local
Energy Retrofitting of Buildings	Houston County	CF	2012-2014	\$280,000	Energy Efficiency Grant
Purchase Firefighting Brush Truck	Hodgesville	CF	2012-2014	\$120,000	FEMA Fire Grant
500 GPM municipal water supply well	Kinsey	CF	2012-2014	\$350,000	USDA/Local
200,000 gal. Elevated water storage tank	Kinsey	CF	2012-2014	\$400,000	USDA/Local
Police Car Equipment	Kinsey	CF	2012-2014	\$24,843	LETS
Drainage Improvements	Madrid	CF	2012-2014	\$200,000	CDBG
Renovation and expansion of Town Hall	Rehobeth	CF	2012-2014	\$75,000	CDBG/USDA/Local/Private
Expansion of community/senior citizens center	Rehobeth	CF	2012-2014	\$418,000	CDBG/Local
Sewage and water service to future I.D. site	Rehobeth	CF	2012-2014	\$500,000	EDA/CDBG/USDA/Local
New water well and system improvements	Taylor	CF	2012-2014	\$600,000	USDA/EDA/CDBG/SRF/Local
Sewer facilities extensions and upgrades	Taylor	CF	2012-2014	\$500,000	CDBG/EDA/CDBG/SRF/Local
Purchase Firefighting Brush Truck	Taylor	CF	2012-2014	\$140,000	FEMA Fire Grant
Police Car Equipment	Taylor	CF	2012-2014	\$20,503	LETS
Workforce Development - 8th and 9th Grader Testing (Workkeys)	Dothan	EDU	2012-2014	\$100,000	Local/State appropriation
Renovation and expansion of facilities at Wallace Community College	Houston Co./Dale Co.	EDU	2012-2014	\$10,000,000	Unknown
Workkeys training program for workforce development	Houston County	EDU	2012-2014	\$600,000	State/Local
CEWD Retrofitting/Renovation	Wallace College	EDU	2012-2014	\$3,000,000	State/Federal/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Youth intercession program after school	Taylor	EDU	2012-2014	Unknown	Unknown
Senior citizens educational initiative	Troy - Dothan	EDU	2012-2014	\$1,200,000	Institutional investment/National Council on Aging/Federal/Local
Outdoor amphitheater and historical park	Troy - Dothan	EDU	2012-2014	\$2,000,000	Institutional investment/Alabama Humanities Foundation/Local/Private
Business development and research center	Troy - Dothan	EDU	2012-2014	\$7,500,000	Institutional investment/EDA/Federal grants/Local/Private
Hangar/classrooms-Wallace College-Ozark	Wallace College	EDU	2012-2014	\$175,000	State/Local/Federal
Classroom renovations	Wallace College	EDU	2012-2014	\$500,000	EDA/State/Local/Federal
Classroom construction	Wallace College	EDU	2012-2014	\$4,500,000	EDA/State/Local/Federal
Fine arts building construction	Wallace College	EDU	2012-2014	\$2,100,000	State/Local/Federal
Electrical delivery system-Dothan-Ozark	Wallace College	EDU	2012-2014	\$750,000	State/Local/Federal
Electrical/mechanical infrastructure renovation	Wallace College-All	EDU	2012-2014	\$1,000,000	State/Local/Federal
Residential housing rehabilitation (low income)	Ashford	HOUS	2012-2014	\$500,000	CDBG/Homeowner match
Residential housing rehabilitation (low income)	Columbia	HOUS	2012-2014	\$500,000	CDBG/Homeowner match
Multi-Family Housing	Cottonwood	HOUS	2012-2014	Unknown	HUD/Private
Public Housing improvements/expansion	Dothan	HOUS	2012-2014	\$5,000,000	HUD/CDBG
Housing Rehab	Gordon	HOUS	2012-2014	\$440,000	CDBG/Local/Homeowner match
Expand services to senior citizens	Columbia	HUMAN	2012-2014	Unknown	State/Local
Senior Center	Columbia	HUMAN	2012-2014	\$280,000	CDBG/Local
Senior Center	Gordon	HUMAN	2012-2014	\$250,000	CDBG/Local
Senior Center	Kinsey	HUMAN	2012-2014	\$250,000	CDBG/Local
Animal control program for public safety	Taylor	HUMAN	2012-2014	\$25,000	Unknown
Industrial Park infrastructure improvements-Hwy. 84 (Sewer Improvements)	Ashford	ID	2012-2014	Unknown	EDA/CDBG

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Industrial recruitment to former Russell Bld.	Columbia	ID	2012-2014	Unknown	Dothan Area Chamber of Commerce/EDA
Recapitalize RLF Funding	Hou. Co./S.E. AL	ID	2012-2014	\$1,000,000	EDA/State of Alabama
Sewer line extension to County Distribution Park near 231 South	Houston County	ID	2012-2014	\$500,000	EDA/CDBG/Local
Extend public sewer south to Madrid via 231	Houston County	ID	2012-2014	Unknown	USDA/CDBG/Local
Acquire greenfield industrial property	Houston County	ID	2012-2014	\$1,000,000	USDA/Local/Private
Information Technology Incubator at TUD	Houston County	ID	2012-2014	\$1,000,000	EDA/Local
Feasibility study for technology incubator at Troy University Dothan	Houston County	ID	2012-2014	\$40,000	EDA/Local
Access road and sewer facilities on Hwy. 134 at E&H Steel and MAHA plants	Houston County/Dale Co.	ID	2012-2014	\$1,000,000	CDBG/EDA/Local
Acquisition of land and development of I.D. site	Rehobeth	ID	2012-2014	\$250,000	EDA/USDA/CDBG/Local
Renovation and upgrade of chemistry, physics and biology labs at TUD	Troy - Dothan	ID	2012-2014	\$700,000	EDA/State of Alabama/Local/Private
MIS/online services business incubator	Troy - Dothan	ID	2012-2014	\$750,000	EDA/CDBG/National Science Foundation/Local
Flood plain control project	Ashford	NRC	2012-2014	\$235,000	CDBG
Stormwater drainage improvements	Cottonwood	NRC	2012-2014	\$500,000	CDBG/SRF/EPA
Testing to meet Phase II Stormwater Regulations	Dothan	NRC	2012-2014	Unknown	Local/Federal Grants
Construction of wetlands environmental lab	Troy - Dothan	NRC	2012-2014	\$500,000	Institutional investment/ADECA/National
Recreation park improvements	Ashford	REC	2012-2014	Unknown	LWCF/RTP/Local/CDBG
Playground Equipment	Ashford	REC	2012-2014	\$30,000	LWCF/Local
Eastgate Park soccer field complex	Dothan	REC	2012-2014	\$2,500,000	Local
Playground units at 5 neighborhood parks	Dothan	REC	2012-2014	\$125,000	LWCF/Local
Lincoln Center concessions and	Dothan	REC	2012-2014	\$50,000	OBG/Local

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

restrooms					
2 new ballfields at Lincoln Park	Dothan	REC	2012-2014	\$75,000	CDBG/Local
Pavilion at Colby/Bottoms Field	Dothan	REC	2012-2014	\$20,000	LWCF/Local
Pittman Field Concessions and Restrooms	Dothan	REC	2012-2014	\$100,000	Local
Girls softball complex (4 fields)	Dothan	REC	2012-2014	\$1,500,000	Local
Interactive water playground-Lincoln Park	Dothan	REC	2012-2014	\$100,000	CDBG/LWCF
Zero depth kiddie pool @ Water World	Dothan	REC	2012-2014	\$100,000	Local
Land acquisition in SW area for development	Dothan	REC	2012-2014	\$750,000	Local
Pavilion at Westgate Park	Dothan	REC	2012-2014	\$20,000	Local
Skateboard Park	Dothan	REC	2012-2014	\$250,000	CDBG/LWCF/Local
Improvements at Westgate Tennis Center	Dothan	REC	2012-2014	\$500,000	Local
Playground Equipment-George Mickels Park	Gordon	REC	2012-2014	\$53,639	LWCF/Local
Walking Trail	Grimes	REC	2012-2014	\$45,369	RTP/Local
Development of Recreation Park/Ballfields	Rehobeth	REC	2012-2014	\$200,000	LWCF/CDBG/Local
Recreation center building	Rehobeth	REC	2012-2014	\$120,000	LWCF/CDBG/Local/Private
Playground equipment	Taylor	REC	2012-2014	\$50,000	LWCF/Local
Construction of Restroom Facilities at Walking Trail	Taylor	REC	2012-2014	\$109,340	LWCF/Local
Water Sprayground and Restrooms at Walking Trail	Taylor	REC	2012-2014	\$104,950	LWCF/Local
Airport Improvements - Runway and Equipment	Dothan	TRAN	2012-2014	\$6,000,000	FAA/ALDOT/EDA
Add additional carrier and expand runways	Dothan	TRAN	2012-2014	\$10,000,000	FAA/Local
Street resurfacing inside Town limits	Columbia	TRAN	2012-2014	\$150,000	CDBG

SEARP&DC COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)
2012 FIVE-YEAR PLAN

Construct passing lanes on Hwy 53 from Dothan to Cottonwood	Cottonwood	TRAN	2012-2014	Unknown	ALDOT
Addition of Sidewalks	Cowarts	TRAN	2012-2014	Unknown	ALDOT
Ardilla intersection	Dothan	TRAN	2012-2014	\$250,000	ALDOT/Local
US 231./Campbellton/Taylor Rd. intersection	Dothan	TRAN	2012-2014	\$250,000	ALDOT/Local
Ross Clark Circle west side lane additions	Dothan	TRAN	2012-2014	\$39,200,000	ALDOT/Local
Interstate connector (preliminary engineering)	Dothan	TRAN	2012-2014	\$6,000,000	Federal Highway Administration/ALDOT
Construction of an Interstate Connector to I-10	Houston County	TRAN	2012-2014	\$160-\$400,000,000	FHWA/ALDOT
Renovate/extend airport runways at Dothan Regional Airport	Houston County	TRAN	2012-2014	\$10,000,000	FAA/Local
Sidewalks to connect Rehobeth schools	Rehobeth	TRAN	2012-2014	\$50,000	ISTEA/TEA 21/ALDOT
Street paving inside Town limits	Rehobeth	TRAN	2012-2014	\$40,000	ALDOT/State appropriation
Street resurfacing inside Town limits	Rehobeth	TRAN	2012-2014	\$240,000	ALDOT/State appropriation
Access road to senior center	Taylor	TRAN	2012-2014	\$60,000	ALDOT

CHAPTER 5 IMPLEMENTATION AND PERFORMANCE MEASURES

Southeast Alabama Regional Planning & Development Commission COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)

The Comprehensive Economic Development Strategy (CEDs) is mandated to contain a performance measures component and should be an element of an ongoing planning process. The evaluation should answer the questions of *“How are we doing?”* and *“What can we do better?”* Performance measures are to be an integral part of the evaluation process so that the progress of development activities can be identified in achieving the vision and goals of the CEDs.

The Southeast Alabama Regional Planning & Development Commission CEDs Committee and the Economic Development Staff (Economic Development Director and Economic Development Specialist) will be responsible for periodically evaluating the CEDs to ensure that regional economic development goals and objectives are being accomplished. The CEDs evaluation will be completed on an annual basis and any recommendations from the CEDs Committee will be incorporated into the annual CEDs update submitted to the Economic Development Administration (EDA). It is important to include broad and diverse regional participation into the CEDs evaluation process through the membership of the CEDs Committee.

This evaluation method will measure the performance and effectiveness of the CEDs and will include the following measurement criteria:

- ❑ Number of economic development initiatives from the Comprehensive Economic Development Strategy (CEDs) process implemented between September 1, 2012 and August 31, 2013 that led to public and private investment and jobs;
- ❑ Category type and number of project(s):
 - Facility Construction/Rehabilitation
 - Infrastructure
 - Technical Assistance
 - Planning
- ❑ Number of state and/or federally funded investments submitted and/or approved for the period (i.e. CDBG, USDA, ALDOT, FEMA etc.);
- ❑ Estimated number of new jobs created/retained in the region as a result of project(s);
- ❑ Estimated amount of private sector investment generated by project(s);
- ❑ Estimated amount of public sector investment generated by project(s);
- ❑ Number of project(s) that were either Technology or Brownfield.

CEDS STRATEGIC COMMITTEE

NAME	COUNTY	OCCUPATION	RACE
BARBOUR			
Jay Jaxon		Mayor	W-M
Rebecca Beasley		Mayor	W-F
Thomas E. Crossley		Businessman	B-M
Earl Gilmore		Chairman, Co Comm	W-M
Roy Crow		Businessman	W-M
Henry Franklin		Commissioner	B-M
COFFEE			
Paul Russell		Councilman	W-M
Gladys Yelverton*		Attorney	B-F
Mickey Murdock		Mayor	W-M
Robert Stephens		Commissioner	W-M
AL Britt		Commissioner	W-M
Ross Cotter		Businessman	W-M
COVINGTON			
David Ellis		Commissioner	W-M
David Lindsey*		City Councilman	B-M
Sammy Glover		Businessman	B-M
Bernard Stewart		Businessman	W-M
Kennith Mount		City Councilman	W-M
Greg White		Accountant	W-M
DALE			
Eunice Hagler		Judge of Probate	W-F
Wess Etheredge		Mayor	W-M
Julie Jones*		Businesswoman	B-F
Kurt McDaniel		Commissioner	W-M
Billy Blackwell		Mayor	W-M
Dianne Marshall		Educator - Early Child Ed	B-F
GENEVA			
William Birdsong		Agriculture	W-M
Fred Hamic		Chairman, Co Comm	W-M
Rob Hinson		Attorney - Mayor	W-M
JoAnn Lindsey		City Councilwoman	W-F
Gwen Bruner		Educator	B-F
Vann Bradshaw		Businessman	W-M
Joe Paul		Attorney (ex-officio)	W-M
HENRY			
Henry Grimsley		Commissioner	B-M
JoAnn Smith		Commissioner	W-F
Mary Ethel Williams*		Retired Educator	B-F
Gregory Reynolds		Commissioner	B-M
Edwin M. (Butch) Glover		Agriculture	W-M
John Glover		Citizen	B-M
HOUSTON			
Mike Schmitz		Mayor/Businessman	W-M
Lori Wilcoxon		General Manager	W-F
Matt Parker		Chamber President	W-M
Mark Culver		Chairman, Co Comm	W-M
Charles Dismuke*		Mayor	B-M
Tol Dozier		Businessman - PRV	W-M